# Coordinated Entry Policies and Procedures v8.0



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#### Overview

## Vision

The purpose of Coordinated Entry (CE) is to ensure that all households experiencing homelessness have equitable access to housing resource connections to resolve their housing crisis.

## Coordinated Entry is designed to:

- Connect those experiencing homelessness to available assistance and progressive engagement in a standard and consistent way;
- Ensure that households who are experiencing homelessness gain access as efficiently and effectively as possible to available community interventions;
- Prioritize households for limited housing resources based on community agreed upon criteria;
- Provide clarity, transparency, consistency, and accountability throughout the assessment and prioritization process for households experiencing homelessness, community partners, and homeless and housing service providers; and
- Facilitate exits from homelessness to stable housing in the most rapid manner possible.

To achieve these objectives, Coordinated Entry includes:

- Offering connections to Prevention/Diversion/Path to Home, and employment navigation and mainstream resources as a first step in progressive engagement to solve the housing crisis.
- Access to guidelines among homeless housing programs (transitional housing, rapid rehousing, and permanent supportive housing) regarding eligibility for services, screening criteria, prioritized populations, expected outcomes, and targets for length of stay.
- Establishment of daily management structures that include facilitating or participating
  in committees and forums including but limited to the Coordinated Entry Committee,
  Office Hours, and other continuous quality improvement forums that address daily
  operations and CE process flow.
- Establishment of **collaborative relationships** with Emergency Solutions Grants (ESG) recipients/providers to ensure consistent and realistic participation in CE.
- Supporting or building systems that assist in collaborating with mainstream resources.
- A clear process for ongoing monitoring and evaluation of CE and guidelines to adjust as needed for systems improvement.
- Consistent referral policies and procedures from CE to housing programs and other resources.

CE Policies and Procedures Page 5 Last updated: 8/7/2024 • The **Policies and Procedures** contained herein, detailing the operations of Coordinated Entry.

## Requirements of a Coordinated Entry Process

Since the Continuum of Care (CoC) Program interim rule was published in 2012, the Department of Housing and Urban Development (HUD) has learned a great deal about what makes a coordinated entry process most effective and has determined that additional requirements are necessary. Those requirements are outlined in the January 23rd, 2017 <a href="Notice-Establishing Additional Requirements for a Continuum of Care Centralized or Coordinated Assessment System">Notice Establishing Additional Requirements for a Continuum of Care Centralized or Coordinated Assessment System</a>.

In alignment with these requirements and guidance from HUD and the Washington State Department of Commerce, the Seattle / King County Continuum of Care has implemented and is committed to continuously improving a coordinated entry system for all households who are experiencing homelessness. CE, as described in these policies and procedures, is designed to meet the Federal and State requirements of a Centralized or Coordinated Assessment System which must adopt the following minimum requirements:

- 1. Cover the entire geographic area claimed by the CoC;
- 2. Be easily accessed by households seeking housing or services;
- 3. Be well-advertised;
- 4. Include a comprehensive, standardized assessment process and tools;
- 5. Provide an initial, comprehensive assessment of individuals and families for housing and services; and
- 6. Include a specific policy to guide the operation of the centralized or coordinated assessment system to address the needs of households who are fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, or stalking, but who are seeking shelter or services from non-victim specific providers.

In 2017, HUD included additional requirements CoCs must incorporate into a Coordinated Entry Process:

- 1. Full coverage for CoCs joining processes together and Balance of State CoCs
- 2. Use of Standardized Access Points and Assessment Approaches
- 3. Use of Standardized Prioritization in the Referral Process
- 4. Lowering Barriers by maintaining Coordinated Entry written standards that prohibit the coordinated entry process from screening people out of the coordinated entry process due to perceived barriers related to housing or services
- 5. Marketing

- 6. Street Outreach efforts funded under ESG or the CoC program must be linked to the coordinated entry process
- 7. Emergency services to operate with as few barriers to entry as possible
- 8. Homelessness prevention services funded with ESG
- 9. Referrals to participating projects to be uniform
- 10. Safety planning

## Participation Requirements

The Departments of Housing and Urban Development (HUD) and Veteran's Affairs (VA) have established guidance that instructs all CoC projects to participate in their CoC's coordinated assessment system. Any project that receives HUD funding (CoC Program, Emergency Solutions Grant, and Housing Opportunities for People with AIDS) or VA funding (Supportive Services for Veteran Families, Grant and Per Diem, Veterans Affairs Supportive Housing) must comply with the participation requirements as established by the corresponding CoC jurisdiction. Similarly, the Washington State Department of Commerce mandates that Consolidated Homeless Grant (CHG) and local homeless housing surcharge revenue (local document recording fees) grantees must maintain a coordinated assessment system where households experiencing homelessness are assessed and referred to the services that will help them obtain and maintain housing stability. Finally, local funders have also required the use of Coordinated Entry.

The following funding sources require the use of Coordinated Entry:

Continuum of Care; Emergency Solution Grant; Supportive Services for Veteran Families;

City of Seattle General Funds; Veterans Affairs Supportive Housing; United Way King County King County Operating Rental Supports; Consolidated Homeless Grant (local document recording fees)

Seattle / King County Continuum of Care has developed a coordinated entry system with the following expectations:

- CoC projects must publish written standards for household eligibility and screening,
- CoC projects must communicate project vacancies, including bed/unit-specific information to the Coordinating Entity,
- Households experiencing a housing crisis must access CoC services and housing using CE-defined access points,
- CoC projects must enroll only those households referred according to the CoC's designated referral process, and CoC projects must commit to participate in the

CE Policies and Procedures Page 7 Last updated: 8/7/2024 coordinating entities' planning and management activities as established by CoC leadership.

## **Participating Programs**

Participating Programs includes all Regional Access Points, agencies participating as Assessors and/or Housing Navigators, as well as housing programs required to participate in CE due to funding and/or contract requirements.

## Homeless Management Information System (HMIS)

The Homeless Management Information System (HMIS) is a database used to record and track household-level information on the characteristics and service needs of homeless persons. HMIS ties together homeless service providers within a community to help create a more coordinated and effective housing and service delivery system.

The U. S. Department of Housing and Urban Development (HUD) and other planners and policymakers at the federal, state, and local levels use aggregate HMIS data to obtain better information about the extent and nature of homelessness over time. Specifically, HMIS can be used to produce an unduplicated count of homeless persons, understand patterns of service use, and measure the effectiveness of homeless programs. Regular updates to the HUD data standards are released and may result in changes in the operations of CE. Training and technical assistance is provided to all participating agencies, free of charge.

Due to new HUD data standards guidelines, starting April 1, 2020, Coordinated Entry Assessments (Housing Triage Tools) are now created and updated in a designated Coordinated Entry System Agency along with additional data entry requirements. VAWA agencies are the only exceptions, and will enter coordinated entry assessments and related activities under a coordinated entry program in their home agency. All trained CE Assessors will have access to the Coordinated Entry System Agency.

Personal information is not entered in HMIS for people who are 1) receiving services from domestic violence agencies; 2) fleeing or in danger from domestic violence, dating violence, sexual assault or stalking situation; or 3) have disclosed HIV / AIDS status.

Bitfocus, Inc. is the HMIS vendor and System Administrator for King County, and uses Clarity Human Services software. Clarity has a Coordinated Entry function, which is used for CE, and the HMIS Release of Information is inclusive of CE, and affiliated processes. Bitfocus' responsibilities include data quality and technical support. The policies and procedures concerning the protection of all data collected for CE is outlined in the King County HMIS

CE Policies and Procedures Page 8 Last updated: 8/7/2024 Standard Operating Procedures and HMIS End User Manual. These documents and additional information can be found on the HMIS website https://kingcounty.bitfocus.com/

#### Disclaimer

Coordinated Entry is designed to coordinate and prioritize access to housing and homeless programs for households experiencing homelessness. There is no guarantee that a household will meet final eligibility requirements, be referred to a housing resource, or receive a referral to a particular housing option, nor does it ensure availability of resources for all eligible households.

## Access to Emergency Services

The coordinated entry process must allow for people experiencing a housing crisis to access emergency services with as few barriers as possible. HUD expects CoC designated coordinated entry access points to provide "unqualified" emergency access, meaning access is not limited to certain populations.

Emergency access point service providers could include all types of emergency services such as homelessness prevention assistance, domestic violence and emergency services hotlines, drop-in service programs, emergency shelters, and other short-term crisis residential programs. Persons must be able to access emergency services independent of the operating hours of the CoC's coordinated entry processes for assessing need.

See Accessing Emergency Services policy for more information

See Accessing Emergency Services after Operating Hours policy for more information

## **Key Components**

## Eligibility

As determined by the CoC Coordinating Board, eligibility for CE and a referral to homeless housing is based on the following criteria: Households are eligible for Coordinated Entry if they are primarily:

- Living and sleeping outside
- Sleeping in a place not meant for human habitation
- Staying in a shelter
- Fleeing/attempting to flee domestic violence
  - Households fleeing/attempting to flee are eligible for Coordinated Entry and can also access DV-specific resources
- Exiting an institution where they resided for up to 90 days and were in shelter or a place not meant for human habitation immediately prior to entering that institution
- A young adult (18-24) who is imminently at risk of homelessness within 14 days, including those who are pregnant or parenting
  - Youth who are experiencing homelessness (including those who are pregnant or parenting) who are within 60 days of their 18th birthday are able to complete a Housing Triage Tool, but will not be able to be referred to housing resources until they turn 18, with the exception of emancipated minors.

Resources accessed through Coordinated Entry may have additional eligibility requirements.

#### Progressive Engagement

CE is part of a progressive engagement approach in King County. This process includes screening for prevention, diversion, and completing components of the assessment process as needed for each household. Coordinated entry supports households to successfully end a housing crisis with the appropriate interventions which may include being prioritized for a referral to housing resources when one becomes available. The system prioritizes household choice and provides continual opportunity during the process for a household experiencing homelessness to engage in diversion resources. A household will only receive a referral to a program or resource that they have agreed to accept.

Prioritization

King County Coordinated Entry prioritizes the most vulnerable households for the limited housing resources available in King County. For the most up to date information on Prioritization, see the Prioritization section of the KCRHA website at https://kcrha.org/about-coordinated-entry/

## Connecting to CE

## Regional Access Points

Regional Access Points (RAPs) are located in five sites across King County. RAPs work with households to solve a housing crisis, and when necessary complete the CE assessment process.

RAPs are accessible by public transportation and are in an environment where additional community resources can be accessed as needed. In addition, the RAPs are accessible to individuals with disabilities, including accessing physical locations for individuals who use wheelchairs. The best way to access a RAP for screening to solve a housing crisis is to meet with a CE Assessor at the nearest RAP. Hours when a housing triage tool can be completed vary, and both walk-in and scheduled appointments are available. Detailed information is available on the KCRHA website (https://kcrha.org/regional-access-points).

Households may access any of the RAPs, and are not limited to the RAP closest to where they are staying. In addition to RAPs, young adults, single adults, and Veterans can also access screening for crisis interventions through one of the population-specific locations listed on the KCRHA website. Information about these sites is also available by calling 211.

## Mobile Screening and Outreach

If households are unable to access a Regional Access Point (RAP) to meet with a CE Assessor Regional Access Point may deploy staff to meet with households in the community. Additional CE Assessors are designated outside of Regional Access Points to administer assessments including outreach teams, shelters, and day centers.

#### Diversion

Diversion is a first step in a progressive engagement process to solving the homeless housing crisis. A function of each Regional Access Point is operating a diversion program called *Path to Home*. Diversion is offered *before* proceeding to the CE assessment process using household-driven, creative solutions to access permanent or temporary housing quickly outside of CE and the homeless housing system.

For more information on Diversion in King County, please see the Seattle/King County Continuum of Care Diversion Guidelines and the Path To Home Manual on the KCRHA website under Forms and Documents.

#### Assessment Process

Coordinated Entry Assessors follow the standard HMIS workflow for profile lookup and creation if necessary. Once a profile for the head of household is confirmed a CE Enrollment and a Housing Triage Tool in HMIS is completed. Immediately prior to the performance of housing navigation, a Housing Needs Form must be completed within the CE enrollment.

It is important that the Housing Triage Tool information for any given household is up-to-date and accurate in HMIS for vulnerability, eligibility, and referral purposes, and that the triage tool indicates the household composition.

In certain circumstances some projects may use disability status or other protected class information to limit enrollment, but only if Federal or State statute explicitly allows the limitation (e.g. HOPWA-funded projects may only serve participants who are HIV+/living with AIDS).

#### Office Hours

In lieu of case conferencing, office hours are held daily for the subpopulation spaces – Single Adults, Youth and Young Adults and Family. This dedicated time is an opportunity for CE Assessors and Housing Providers to come together and get technical assistance on resources available or to address questions/concerns about Coordinated Entry.

For schedule of office hours see Nomination Job Aid on the KCRHA website

## Nominations

Nominations to housing can be made for any household experiencing homelessness in the CoC as long as the nominating agency uses the HMIS and is willing to support the activities of navigation for the household.

See Nomination Job Aid on the KCRHA website for more information.

**Housing Inventory** 

Providers with contractually obligated CE beds shall maintain unit/bed available in HMIS. As part of the Housing Inventory, each unit/bed shall specify the building and unit/bed participating in CE. This ensures beds are properly designated in the system for Coordinated Entry. The policies and procedures concerning data collected for CE units/beds is outlined in the CE Assessor Manual and HMIS Continuous Data Quality Improvement Plan (Jan 2021). This document and additional information can be found on the King County Bitfocus website.

See Housing Inventory Maintenance Policy for more detail.

#### Referrals

Referrals will be made by the Coordinating Entity based on the prioritization policy and the standardized eligibility criteria from the Continuum of Care and contract requirements. For example, programs that serve only Veteran single adults will only receive referrals for Veteran single adults. CE will follow eligibility and screening criteria based on agreed upon requirements with the agency and funder(s).

See the Housing Referral policy for more details.

A referral may be unsuccessful due to a household refusing the resource, by agency denial, or based on program eligibility requirements with CE. Any unsuccessful referral must be documented in HMIS by updating the Program Referral Status. CE may follow up with the housing program, service program, and the household referred in order to understand the circumstances of the denied referral.

Housing providers are responsible for assuring that a household meets the contractually required eligibility requirements for their program.

See the Unsuccessful Referral policy for more details.

CE values household choice in the housing process. CE also strives to maintain low vacancy rates for the variety of housing programs available. Eligible households are not limited in the number of resources they can refuse. CE documents refusals in order to better understand why eligible households refuse resources and identify changes that would support the needs of our community.

See the Household Refusal Policy for more details.

CE promotes housing stability for households and recognizes that circumstances arise which may require an adjustment in a current housing situation. With a Mobility Request, eligible households are prioritized for transfer to another housing program.

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## **Housing First**

CE participating programs will make enrollment decisions based on standardized eligibility criteria determined by program funding. No household may be turned away from crisis response services or homeless designated housing due to lack of income, lack of employment, disability status, or substance use. Exceptions include instances when the project's primary funder requires the exclusion or a previously existing and documented neighborhood covenant/good neighbor agreement has explicitly limited enrollment to households with a specific set of attributes or characteristics. Funders restricting access to projects based on specific household attributes or characteristics will need to provide documentation to the Coordinating Entity providing a justification for their eligibility policy.

## Language Support

CE provides services in the language preferred by the household when completing a Housing Triage Tool and making a housing referral. If staff are unable to provide in-person interpretation, access to interpretation services is also available through a phone service. In addition, households needing hearing and speech disability are supported through 711 for Telecommunications Relay Service.

By having both RAPs and community-based CE Assessors, the Seattle / King County CoC supports all people that are eligible for CE to have fair and equal access to the coordinated entry system. This includes:

- Sub-populations such as households experiencing chronic homelessness, Veterans, families with children, youth, and survivors of domestic violence; and
- Households that have perceived barriers to housing or services, including but not limited
  to, too little or no income, active or a history of substance abuse, domestic violence
  history, resistance to receiving services, the type or extent of a disability-related services
  or supports that are needed, history of evictions or poor credit, lease violations or history
  of not being a leaseholder, or criminal record.

Non-consenting

The non-consenting policy outlines how households that are de-identified in HMIS have equal access to housing resources and can be easily contacted by Coordinated Entry when they become available.

#### CE Process Flow

**Step 1:** Connecting to Coordinated Entry - To ensure accessibility for eligible households, CE provides services from Regional Access Points located throughout King County. Eligible households can initiate an appointment in person through any of the designated Regional Access Points or by calling 211. Households can also complete a housing triage tool through community-based CE Assessors.

**Step 2:** <u>Diversion First</u> - CE Assessors at RAPs have access to an array of services and mainstream resources to assist in resolving the immediate needs of a household and potentially end an episode of homelessness such as diversion opportunities, employment, education, transportation, public benefits, and legal services, among other resources.

**Step 3:** <u>Housing Assessment</u> - CE Assessors are available to administer the Housing Triage Tool with eligible households. The tool is completed and tracked using HMIS.

**Step 4:** Offer Crisis Intervention Services – At the time of triage, CE Assessors will connect households with emergency shelter or other crisis response services as appropriate and as available.

**Step 5:** Housing Referral – Households are prioritized based on the prioritization policy adopted by the Seattle / King County CoC. Information gathered from the Housing Triage Tool contributes to prioritization for available resources. Households not prioritized will be offered other services, such as diversion, connections to employment resources, short-term/emergency housing, or referral to other community supports.

## Non-Discrimination Requirements

The Coordinating Entity takes all necessary steps to ensure that CE is administered in accordance with the Fair Housing Act by promoting housing that is accessible to and usable by persons with disabilities.

CE complies with the non-discrimination requirements of the Fair Housing Act, which prohibits discrimination in all housing transactions on the basis of race, national origin, sex, color, religion, disability status and familial status. This also includes protection from housing discrimination based on source of income. Additional protected classes under state law include sexual

CE Policies and Procedures Page 15 Last updated: 8/7/2024 orientation (including gender identity), marital status, military discharge status, age (40+). Agencies cannot preference any protected class unless allowed by statute/regulation, or written waiver from their funding or regulatory body (i.e. U.S. Department of Housing and Urban Development).

All Partner Agencies take full accountability for complying with Fair Housing and all other funding and program requirements. Contracts require the Partner Agencies to use CE in a consistent manner with the statutes and regulations that govern their housing programs.

The Coordinating Entity maintains the CE Housing Inventory that outlines any funding contract that requires or allows a specific subpopulation of persons to be served. As a result, CE may allow filtered searches for subpopulations while preventing discrimination against protected classes.

The Civil Rights and Fair Housing Laws and Requirements are outlined in Appendix C.

#### Reasonable Accommodations

The Fair Housing Act prohibits discrimination in housing on the basis of race, color, religion, sex, national origin, familial status, and disability. One type of disability discrimination prohibited by the Act is the refusal to make reasonable accommodations in rules, policies, practices, or services when such accommodations may be necessary to afford a person with a disability the equal opportunity to use and enjoy a dwelling. A reasonable accommodation is a change, exception, or adjustment to a rule, policy, practice, or service that allows a person with a disability to use and enjoy housing, including public and common use areas.

See the Reasonable Accommodations policy for more details.

## Conflicts of Interest

In the event that a conflict of interest occurs between a household and CE staff, RAP staff, or housing provider, the staff must inform their supervisor, who will assign another staff to work with the household as appropriate.

## Stakeholder Input

Coordinated Entry staff members regularly engage with community-based stakeholders for quality assurance and continuous improvement through:

Monthly Coordinated Entry Committee meetings

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- Monthly regional homeless coalition meetings
- Ad-hoc system improvement meetings

## People fleeing domestic violence, dating violence, sexual assault, or stalking

CE addresses the needs of households who are fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, or stalking.

When a household is identified by a CE Assessor and/or Housing Navigator to be in need of domestic violence (DV) services, that household is referred to the domestic violence system immediately via 211 or the Washington State Domestic Violence Hotline (1-800-799-7233).

In July 2019, the Coalition Ending Gender-Based Violence and Coordinated Entry began a partnership focused on:

- 1. Alignment and collaboration of DV services and Coordinated Entry
- Increased level of expertise among housing and homeless providers in providing safe and accessible housing services to DV survivors in the Seattle – King County Continuum of Care (CoC).

#### Referrals to Homelessness Prevention Services

All services that may support a household to prevent an episode of homelessness are accessible through 211.

The Youth Family Homeless Prevention Initiative (YFHPI) is a household-centered approach for youth and families at imminent risk of homeless that couples progressive engagement case management with flexible financial assistance to immediately address the issue placing the household at imminent risk. The YFHPI Providers can be found on the Homeless Prevention Resources Database website <a href="https://kcprevention.weebly.com/uploads/7/0/1/1/70112437/bsk yfhpi funding awards 2016 1 .pdf">https://kcprevention.weebly.com/uploads/7/0/1/1/70112437/bsk yfhpi funding awards 2016 1 .pdf</a>

## Continuous Improvement

The CE process will be monitored and reported on quarterly and annually to ensure it is operating effectively. Evaluation efforts will be led by the King County Performance Measurement and Evaluation (PME) Unit, with guidance from the System Performance Committee. An evaluation framework is provided in the Appendix.

The quarterly CE 120 Day review data will be shared with the Coordinated Entry Committee where stakeholder feedback and recommendations for adjustments to the design of CE will be gathered. Through this process funders, providers, and people experiencing homelessness are able to provide input on the efficiency and effectiveness of CE.

Once participating project and project participants have provided input, the Coordinated Entry Committee will review the recommendations and propose policy and procedure changes that will improve the efficiency and effectiveness of CE.

## **Roles and Responsibilities**

#### **CE** Assessors

CE Assessors are staff based at Regional Access Points, and also include community-based Assessors (provider outreach teams and case managers). In order to ensure access for households who face physical or other barriers to accessing Regional Access Points or those who are disconnected from services, additional CE Assessors are designated outside of Regional Access Points to administer assessments including outreach teams, shelters, and day centers.

Note: Community-based agencies with trained CE Assessors and Housing Navigators include YA Providers offering front-line case management and diversion resources, Emergency Shelters, Mobile Medical Van, Veteran Navigators and Veteran-serving agencies, Outreach teams, and agencies providing culturally tailored services.

Households can have a Housing Triage Tool completed at community-based locations, in addition to the Regional Access Points. Locations are published on the KCRHA website.

Responsibilities – All Assessors have the ability to complete a Housing Triage Tool with eligible households. Assessors' responsibilities include, but are not limited to the following:

- Operating as the initial contact for CE and communicating eligibility criteria;
- Exploring resources other than homeless housing programs, such as diversion or employment/education;
- Enrolling households in the Coordinated Entry System Program in HMIS and administering the Housing Triage Tool as needed;
- Documenting the household's responses into the database;
- Communicating the types of resources the household may be referred to;
- Ensuring information is input into the HMIS system accurately;
- Notifying households about other services/resources/programs they may be eligible for outside of CE, including housing through BHRD, Section 8, emergency housing, homeless prevention through YFHPI, and other community-based resources (employment services, behavioral health supports, domestic violence services, etc.); and
- Responding to requests by the Coordinating Entity.

Training Requirements – Assessors are trained by CE certified trainers (T3s); the training includes the Bitfocus/Clarity General Webinar, assessment training, diversion, language access, how to conduct a trauma-informed assessments, progressive engagement, safety planning, cultural sensitivity/implicit bias training, and Veteran and domestic violence issues training. Information on Coordinated Entry training is located on the KCRHA website.

Assessor Manual – The CE Assessor Manual has more details on Assessor roles and responsibilities, the process of conducting and completing the triage tool, training, Release(s) of Information, and HMIS data input requirements. The CE Assessor Manual is located on the KCRHA website under Forms and Documents.

Certified Trainer (T-3) Manual – The CE Certified Trainer Manual has more detail on the training process when training is administered by a certified T3 Assessor trainer, including prerequisites, the training process, and roles and responsibilities. The CE Certified Trainer (T-3) Manual is located on the KCRHA website under Forms and Documents.

Mandatory Reporting - Staff associated with Coordinated Entry and specifically Regional Access Points (RAP) are required to be mandatory reporters. Mandatory reporting ensures that the proper entities are notified when individuals or family members are at risk of neglect or abuse as outlined by the Washington Administrative Codes (WAC)

http://app.leg.wa.gov/wac/default.aspx?cite=246-16. Individual or family member can include a dependent child, dependent adult, the elderly, or any member of society. See Mandatory Reporting policy for more details.

See Mandatory Reporting policy for more detail.

## **Housing Navigators**

Housing Navigators are employees of homeless service providers and may be RAP staff who work with eligible households to prepare for a housing referral once they have been placed in the Priority Pool in order to expedite the occupancy process once a referral has been made. A Housing Navigator may work with an eligible household from housing triage through the referral and occupancy process, depending on the household's desire for that support. Housing Navigators' responsibilities include, but are not limited to the following:

- Participating in weekly Case Conferencing;
- Assisting household in obtaining necessary documentation required for housing;
- Collecting necessary documentation, securing additional financial assistance if needed, providing transportation, accompanying to potential housing options, etc.;
- Assisting households in navigating any challenges related to the housing process (application and/or inspection process, etc.); and
- Responding to requests by the Coordinating Entity.

The Housing Navigator Manual is located on the KCRHA website under Forms and Documents.

#### Governance

Coordinated Entry adheres to the U.S. Department of Housing and Urban Development's guidance on management and governance of a coordinated entry system. Detailed information can be found in the Coordinated Entry Management and Data Guide:

https://files.hudexchange.info/resources/documents/coordinated-entry-management-and-data-guide.pdf

## Coordinating Entity

King County Regional Homelessness Authority is the Coordinating Entity that manages CE. The Coordinating Entity is responsible for:

- Creating and widely disseminating materials regarding services available through CE and how to access those services;
- Designing and delivering training, at least annually, to all key stakeholder organizations, including but not limited to the required training for Regional Access Points;
- Ensuring that pertinent information is entered into HMIS for monitoring and tracking the process of referrals including vacancy reporting and completion of assessments;
- Managing case conferences to review and resolve program denials, participant refusals, and flag review of vulnerability score in compliance with the protocols described in CE Operations Manual;
- Managing an eligibility determination appeals process in compliance with the protocols described in CE Operations Manual;
- Designing and executing ongoing quality control activities to ensure clarity, transparency, and consistency in order to remain accountable to households, referral sources, and homeless service providers throughout the coordinated access process;
- Making periodic adjustments to the CE as determined necessary, and;
- Updating policies and procedures.

## Coordinated Entry Committee

The Coordinated Entry Committee will meet on a monthly basis and is responsible for:

- Understanding the daily operations of CE;
- Working with the Coordinating Entity to identify any policy implications in changes to daily operations;
- Approving policy and procedure recommendations from the Coordinated Entity to improve the efficiency and effectiveness of CE;

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- Conducting racial equity analysis when designing policy or when evaluating performance;
- Holding accountability and providing support to the Coordinating Entity for fulfilling CE vision;
- Advising the Coordinated Entity based on CE performance data including the 120 day review and stakeholder input; and
- Providing vision and overarching structure recommendations to the All Home Coordinating Board and supports approved solutions to moving forward.

Coordinated Entry Committee will include the following seats:

- 1-3 Leaders with lived experience role(s)
- 5-7 Funder roles
- 5-7 Provider roles
- 1 Coordinating Entity role
- 1 Evaluator role
- 1 Equity and Social Justice role
- 1 CoC roller

# Continuum of Care (CoC) Board

The Continuum of Care (CoC) Board determines how homeless housing is prioritized and accessed in the Seattle / King County CoC. The Continuum of Care (CoC) Board will receive recommendations from the Coordinated Entry Committee.

## **Glossary of Terms**

Affordable Housing – Non-time limited housing that is available to households with incomes less than 30%, 50% or 80% of area median income (AMI), also sometimes known as workforce housing. Housing projects may receive tax credits or other incentives in exchange for agreeing to set aside a certain number of units in the development for households with total incomes less than a particular percentage of AMI. Households must meet income requirements to be eligible for the units. Affordable housing may or may not have a rental subsidy.

By Name List (BNL) – By Name List refers to the broader list of households experiencing homelessness comprised of the Active List, Inactive List, and Priority Pool.

Coordinated Entry (CE) – The Coordinated Entry System for the King County HUD Continuum of Care (CoC) and the process where any household can seek to resolve their current housing crisis and when eligible, complete a phased housing assessment for possible referral to a CE housing resource.

CE Participating Programs – Any program that is required by its funding source to participate in coordinated entry or has opted into the system to receive its referrals through coordinated entry.

CE Assessors – Staff based at Regional Access Points and other identified individuals who administer the housing triage tool with households who are eligible for Coordinated Entry.

Coordinating Entity – Refers to KCRHA; the entity that manages the CE system.

Diversion – A Housing First, person-centered, strengths-based approach to help households identify the choices and solutions that will end their homeless experience with limited interaction with the crisis response system.

Eligible Household – CE serves all young adults, families, Veterans, and single adults who are literally homeless according to the category 1 HUD definition of homelessness or fleeing/attempting to flee domestic violence, and single young adults (ages 17.5-24) who are imminently at risk of homelessness within the next 14 days. See "Eligibility" section for details.

Emergency Shelter – Temporary shelter from the elements and unsafe streets for homeless households. Emergency shelters typically address the basic health, food, clothing, and personal hygiene needs of the households that they serve and provide information and referrals about supportive services and housing. Emergency Shelters are indoors and range from mats on the floor in a common space to beds in individual units. Some shelters are overnight only, while others operate 24/7.

Emergency Shelter Grant (ESG) – Grants from HUD that support homelessness prevention, emergency shelter, and related services.

CE Policies and Procedures Page 23 Last updated: 8/7/2024 Family – An individual or couple who is pregnant or parenting.

Grant and Per Diem (GPD) – Funding offered through the VA to community agencies that provide supportive services and/or housing for homeless Veterans.

Homeless Management Information System (HMIS) – A web-based software application designed to record and store person-level information regarding the service needs and history of households experiencing homelessness throughout a Continuum of Care (CoC) jurisdiction, as mandated by HUD.

Housing Opportunities for Persons with AIDS (HOPWA) – A Federal program dedicated to the housing needs of people living with HIV/AIDS.

Household – An individual, couple, or family seeking to be housed together.

Housing Navigators – Staff based at Regional Access Points and Youth agencies who work with eligible households to prepare for a housing referral once they have completed a housing triage tool. The Housing Navigator role may alternatively be filled by outreach staff or case manager.

Housing Triage Tool – Standard, population-specific question sets used to inform the prioritization process in CE. The Housing Triage Tool include questions to help identify a households housing preference and best service match.

Inactive Status – Households identified as experiencing homelessness but have not interacted with the homeless system for at least ninety days and are assumed to have self-resolved their housing crisis or moved out of the community.

Permanent Supportive Housing – Permanent housing for a household that is homeless on entry, and has a condition or disability, such as mental illness, substance abuse, chronic health issues, or other conditions that create multiple and serious ongoing barriers to housing stability. Households have a long-term high level of service needs in order to meet the obligations of tenancy and maintain their housing. Tenants have access to a flexible array of comprehensive services, mostly on site, such as medical and wellness, mental health, substance abuse, vocational/employment, and life skills. Services are available and encouraged but are not to be required as a condition of tenancy.

Permanent Housing with Supports (i.e. other permanent housing) – Permanent housing for homeless households with a high to medium level of service needs. Services are needed in order for the homeless household to maintain housing stability and services are individualized and targeted based on the housing stability plan. Programs and services may be available on or off-site and the tenant holds a rental agreement.

Priority Pool – The cohort of households who are prioritized for resources through Coordinated Entry, including the Disengaged list.

Progressive Engagement – An approach to support households to quickly self-resolve their housing crisis by tailoring services to offer just what is needed, reserving more intensive services for those that need additional assistance.

Rapid Re-Housing (RRH) – A type of housing assistance that provides housing identification, move-in and rental assistance, and/or case management.

Regional Access Point (RAP) – Regional Access Points provide housing assessments and referrals to community resources. They are located in five sites across King County. CE Assessors and Navigators are based at these sites.

Supportive Services for Veteran Families (SSVF) – Rapid rehousing assistance for Veterans, including single households.

Subsidized Housing – Non-time limited housing that is supported by a rental subsidy. Generally, the tenant pays a portion of their monthly income towards rent and utilities, and the other portion of the rent is paid by the subsidy, up to a defined reasonable amount.

Transitional Housing – A time-limited intervention intended to provide assistance to households who need more intensive or deeper levels of support services to attain permanent housing. Services continue to emphasize housing attainment through a housing-focused assessment and housing stability planning, which includes working with each household to identify resources in the community, to make referrals as needed, and to support on-going family and housing stability.

United States Department of Housing and Urban Development (HUD) – HUD requires Continuums of Care to establish a Centralized or Coordinated Assessment System where households experiencing homelessness are assessed and referred.

United States Department of Veteran Affairs (VA) – VA provides resources, including housing, for households who are Veterans.

Veterans Administration Housing Support (VASH) – The HUD-VASH program combines Housing Choice Voucher rental assistance for homeless Veterans with case management and clinical services provided by the VA.

Young Adult (YA) – An individual who is 18-24 years old. There are programs targeted to serve individuals in this age range. Young adults may also be eligible for single adult programs.

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#### **Policies**

Housing Inventory Maintenance	Date Approved: 7/25/2024
Related Documents: HMIS Manual	

#### Rationale

The Housing Inventory and HMIS data information must remain up to date in order for CE to support a smooth and appropriate referral for eligible households to housing. Each agency is responsible for submitting eligibility information, a program description, and unit details for their housing programs in HMIS. Programs are required to adhere to the agreed upon criteria.

## **Policy**

Housing Providers are contractually obligated to manage and maintain their housing inventory within HMIS and shall specify the building and units/beds participating in Coordinated Entry. This ensures units/beds are properly designated in the system for CE. The policies and procedures concerning management and maintenance of buildings, units/beds, referrals and enrollment in HMIS are outlined in the HMIS Continuous Data Quality Improvement Plan. This document and additional information can be found on the King County Bitfocus website under Forms and Documents.

Housing Providers must notify Coordinated Entry of any contractual changes to housing programs that impact program eligibility and referrals through CE. This may include starting, adding to, or closing housing programs, a change in the service delivery model, adjustments to program eligibility requirements, pertinent policy change, etc.

## **Procedures**

- 1. The person identified as the Agency Lead is responsible for updating the Housing Inventory in HMIS by following the Project Change Request procedure outlined in the HMIS Manual, and should contact the CE team to notify them of the anticipated change.
  - Please provide the following information Name of Program
  - Requested/Anticipated change
  - Reason for change
  - Effective date of change

#### **Change in Agency Lead**

If the Agency Lead responsible for updating the program inventory needs to change, please email the Bitfocus Helpdesk at kcsupport@bitfocus.com with the subject: "Housing Inventory Maintenance".

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Prioritization	Date Approved: 7/25/2024
Related Documents: CE Website	

#### Rationale

The Seattle/ King County CoC has limited housing resources available for people experiencing homelessness, and therefore must prioritize access to the resources.

## **Policy**

Coordinated Entry solicits housing nominations from providers who currently have access to the HMIS; opportunities to nominate occur daily. In the event more nominations are submitted than resources available, prioritization is applied. CE Prioritization is used to sequence submitted nominations in keeping with community agreed upon values including equity, transparency, efficiency, and continuous improvement. In conjunction with prioritization, Coordinated Entry verifies service match and eligibility.

#### **Procedures**

Details on the current CE Prioritization methodology including schema can be found on the CE section of the KCRHA's website found here: <a href="https://kcrha.org/">https://kcrha.org/</a>

Housing Referral	Date Approved: 10/12/2017
Related Documents: Not Applicable	

#### Rationale

CE refers prioritized households to resources based on eligibility, interest, and service match.

## **Policy**

Referrals to resources are based on:

- Eliaibility
- Household Choice/Interest Households have the right to reject housing and service options without retribution or limiting their access to additional housing options.
- Service Match

Case Managers/Navigators are authorized to accept a housing referral on behalf of their household.

#### **Procedures**

- Households are nominated to resources by Housing Navigators through the Case Conferencing process.
- 2. The responsibility to contact a household lies with the housing provider. The expectation is that a housing provider will attempt to contact a household at least 3 times, using all contact methods, over the course of 2 weeks before a denial is made.

CE Policies and Procedures Page 28 Last updated: 8/7/2024 3. Households and/or their case managers are expected to return call/email/etc. within 48 hours, to set the intake appointment.

When to Update/Conduct a New Housing Triage	Date Approved: 3/22/2022
Tool	
Related Documents: CE Housing Triage Tool	

#### Rationale

To ensure information for any given household is accurate, Housing Triage Tools should be kept up to date in HMIS.

## **Policy**

Housing Triage Tools should be updated when household composition changes. This includes adjusting the drop-down option between population types: Single Adult, Family, and Young Adult based on household composition and/or pregnancy.

- Young Adult: for individuals 18-25
- Family: for households with at least one minor or pregnancy
- Single Adult: for individual households 25+

#### **Procedures**

- 1. CE Assessors will request that households notify them of any change in household composition that is reflected in the list above.
- 2. In these cases, the Housing Assessor will update the Housing Triage Tool in HMIS

Sending Non-Consenting Household Information	Date Approved: 2/23/2018
to CE for Purposes of Offering a Referral	
Related Documents: Not Applicable	

#### **Rationale**

To ensure that households that are de-identified in HMIS have equal access to housing resources and can be easily contacted by Coordinated Entry as needed.

#### **Policy**

Records that are de-identified in HMIS contain no information that can identify the household for contact. Coordinated Entry must have contact and eligibility information about the household in order to ensure equal access and to offer a housing resource when it becomes available. If household information is not received, CE will be unable to offer a housing resource.

## **Procedures**

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- 1. A household (family, single adult, young adult) by need or request is de-identified by a housing assessor when entering a profile and triage tool/assessment in HMIS.
- 2. After entry into HMIS and de-identification is complete, the assessor will detail the name, date of birth, gender, and contact information for each household member, along with the HMIS Uls. Send via secure email to lia.fakhouri@kcrha.org

Unsuccessful Referrals (Agency Denials)	Date Approved: 5/25/2016
Related Documents: Denial Reason	

#### Rationale

CE promotes access for all eligible households in need of housing by overseeing an objective referral process in which all eligible households are treated in a consistent manner.

## **Policy**

A referral may be unsuccessful due to a household refusing the resource, by agency denial, or based on program eligibility requirements with CE. Any unsuccessful referral must be documented in HMIS. CE may follow up with the housing program and the household referred in order to understand the circumstances of the returned referral.

Housing providers are responsible for assuring that a household meets the contractually required eligibility requirements for their program.

#### **Procedures**

- 1. Housing providers must accept a household who is referred and meets established eligibility criteria.
- 2. The housing provider must enter the reason for the unsuccessful referral in HMIS according to the program status definitions and include details regarding the reason the referral was unsuccessful in the notes section.

# **Program Status Definitions**

- a. Client Refused a referral was made, and a household refused the available resources after speaking with the housing provider and learning more about the program.
- b. Denied by Property Manager Site-based Property Management (not the receiving housing provider) staff denied the household.
- c. Full capacity/No Availability the housing program is at full capacity and does not have an available resource for the referral that was sent.
- d. *Ineligible Upon Referral* a referral was made based on the household's apparent eligibility, but due to overlooked or undisclosed information, the household is not eligible for the program. [i.e. additional information was disclosed/discovered impacting program eligibility]

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- e. *Ineligible/Provider Denial* a referral was made based on the household's apparent eligibility, but due to overlooked or undisclosed information on the part of the provider, the household is not eligible for the program.
- f. Self-resolved household has found permanent housing outside of the CE system.
- g. Unable to connect Provider is not able to connect with the household despite repeated attempts using all forms of contact.
- 3. The housing provider must inform the household of the reason the referral was unsuccessful.
- 4. CE staff may follow-up with the housing program and the household referred in order to understand the circumstances of the returned referral. If a referral is returned outside of agreed upon eligibility requirements, CE will not provide another referral to the housing provider until the current referral issue is resolved with funders and program staff.
  - a. If funders determine an unsuccessful referral was appropriate, CE will provide a new referral for the unit.
  - b. If funders determine an unsuccessful referral was inappropriate, the housing provider must proceed with accepting the original referral or file a formal grievance with the funding entity. CE will not provide a new referral until resolution has been reached.

Household Refusal	Date Approved: 5/25/2016
Related Documents: Not Applicable	

## Rationale

Coordinated Entry (CE) values household choice in the housing process. CE also strives to maintain low vacancy rates for the variety of housing programs available. In an effort to balance these values, the Refusal Policy, while flexible, has specific constraints to maintain the CE system.

## **Policy**

Eligible households are not limited in the number of resources they can refuse.

CE will document refusals in order to better understand why eligible households refuse resources and identify changes that would support the needs of our community.

## **Procedures**

1. If the household has already received a referral to the housing program and determines that they do not want to proceed with the referral at any point in the process, they can notify the program and/or the Housing Navigator/case manager supporting the household.

CE Policies and Procedures Page 31 Last updated: 8/7/2024 2. Upon refusal, the Housing Navigator should thoroughly explain types of programs the household is eligible for to affirm that the household is interested in the resources they may be offered in the future. The household may change their decision at any time, though a referral to the resource may or may not still be available at that time. The household will be returned to prioritization.

Mobility Request	Date Approved: 7/25/2024
Related Documents: Mobility Request Form	

#### Rationale

Coordinated Entry promotes housing stability and recognizes that circumstances arise which may require a change in a current housing placement.

## **Policy**

Households eligible for a Mobility Transfer are prioritized for referral to another housing program. Households are potentially eligible for Mobility Transfer regardless of how they were referred to their current placement: eligibility is not limited to those who were referred via Coordinated Entry prioritization. Current and former residents of housing programs that accept referrals from CE are eligible for mobility transfer.

- If a household exits a CE participating housing program into homelessness within the last 180 days (about 6 months) they remain eligible for a Mobility Request with the support of a provider/navigator. However, the new episode of homelessness may impact housing eligibility, including chronic homelessness status.
- If a household was housed through Rapid Rehousing but has since exited the RRH program (while remaining housed) and are facing imminent risk of homelessness they are eligible for MR with the support of a provider/navigator.

## **Process**

- The housing provider must send the completed Mobility Request form to the KCRHA Mobility Request email address- mobilityrequest@kcrha.org , documenting the reason for Mobility Request in detail. Mobility Requests must indicate steps taken by housing staff to support the household and seek options that would keep the household housed within their program if possible. In addition, information about the proposed new housing placement that would mitigate or eliminate a reemergence of the previous instability. Once a Mobility Request has been submitted, their Case Manager/Navigator must support the household through the process until they are successfully (re)housed.
- CE staff will follow up within one business day if there is a safety issue, and within three business days otherwise. Additional information may be required, timeliness of correspondence by the party submitting the request can impact processing duration.
- If a Mobility Request is approved, the provider who submitted the MR is responsible for nominating the household to Coordinated Entry resources as outlined in the <u>CE</u>

CE Policies and Procedures Page 32 Last updated: 8/7/2024 Nomination Job Aid. Nominated households with active approved MRs will be prioritized for referral. Households who have been approved for mobility for safety reasons will be prioritized over non-safety reason mobility requests, followed by households in danger of losing their housing first. Nominations for households with Mobility Request still under review will not be considered for referral.

## **Categories**

Imminent Safety Risk: when a household is at risk of violence and needs to be moved to a different location. Mobility Requests under this category will be prioritized. Note that disagreements between neighbors are expected to be mediated by the property first. Geographic Change: is often used in situations of joint custody, if parents need to be closer to each other in order to be in compliance with their custody agreement.

Change in Service Need: when a program and a household agree that a household is in need of either a decrease or increase in services related to circumstances that have changed since enrollment in the original program. Examples could include a medical event or permanent disability, or a need for more intensive on-site case management support.

Exiting due to Age Restrictions: when a young adult is aging out of their current program with no other housing options. This also applies to youths (under 18) who are aging out of shelter or other homeless services and will be experiencing homelessness upon program exit. Change in Family Size/Household Type: when a household is anticipating a change in family size resulting in the household being over or under occupancy for their unit. This also applies if a household is moving from one population to another (i.e. from being a single adult household to a family household with minors.)

Office of the Ombuds Pathway: Referral from KCRHA Office of the Ombuds when significant concerns about the current housing placement are raised.

Reasonable Accommodations	Date Approved: 10/21/2016
Related Documents: Not Applicable	

#### **Rationale**

The Fair Housing Act prohibits discrimination in housing on the basis of race, color, religion, sex, national origin, familial status, and disability. One type of disability discrimination prohibited by the Act is the refusal to make reasonable accommodations in rules, policies, practices, or services when such accommodations may be necessary to afford a person with a disability the equal opportunity to use and enjoy a dwelling.

A reasonable accommodation is a change, exception, or adjustment to a rule, policy, practice, or service that allows a person with a disability to use and enjoy housing, including public and common use areas. Examples of reasonable accommodations provided by rental management include:

- providing rental forms in large print
- providing a reserved accessible parking space near a dwelling

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- allowing a service animal in a "no pets" building
- granting a move to the ground floor when someone can no longer climb stairs
- offer to move a resident to a different (more accessible) unit instead of allowing a modification in the person's current unit (but cannot insist that the person moves)
  - o If a housing provider can accommodate someone's needs by moving them to another housing unit, the housing provider has permission to move the resident within their own housing portfolio. The housing provider is expected to post the housing unit the resident moves out of as an open unit for the CE system to fill.

## **Policy**

A reasonable accommodation is a change, exception, or adjustment to a rule, policy, practice, or service that allows a person with a disability to use and enjoy housing, including public and common use areas.

- 1. An applicant or resident with a disability that needs either a reasonable accommodation or a reasonable modification, or both, in order to have an equal opportunity to use and enjoy a dwelling, including public and common use spaces should submit requests to the housing program / agency where they currently live.
- 2. Any reasonable accommodation requests received by CE will be redirected back to the housing program to follow policies and procedures of that organization.
- 3. If the housing program / agency is unable to meet the reasonable accommodation request the program may submit a mobility request to CE. See mobility request policy.

Fair Housing Grievance – Grievances about a participating program's efforts to act in response to a

reasonable accommodation request or discriminatory impact:

- a. Contact the Seattle office of Civil Rights; more information is available at <a href="http://www.seattle.gov/civilrights/">http://www.seattle.gov/civilrights/</a>
- b. Contact the King County office of Civil Rights; more information is available at <a href="http://www.kingcounty.gov/exec/CivilRights.aspx">http://www.kingcounty.gov/exec/CivilRights.aspx</a>
- c. Washington State Human Rights Commission, more information is available at <a href="http://www.kingcounty.gov/exec/CivilRights.aspx">http://www.kingcounty.gov/exec/CivilRights.aspx</a>

Mandatory Reporting Policy	Date Approved: 10/12/2017	
Related Documents: Not Applicable		

#### Rationale

Staff associated with Coordinated Entry and specifically Regional Access Points (RAP) are required to be mandatory reporters. Mandatory reporting ensures that the proper entities are notified when individuals or family members are at risk of neglect or abuse as outlined by the Washington Administrative Codes (WAC) <a href="http://app.leg.wa.gov/wac/default.aspx?cite=246-16">http://app.leg.wa.gov/wac/default.aspx?cite=246-16</a>

CE Policies and Procedures Page 34 Last updated: 8/7/2024 Individual or family member can include a dependent child, dependent adult, the elderly, or any member of society.

## **Policy**

Staff associated with CE RAP locations including mobile assessment staff will respond to suspected abuse or neglect that may require mandatory reporting based upon the internal policies and procedures unique to each agency. All agencies that operate a RAP are required to have a mandatory reporting policy.

The criteria for reporting vary significantly based on jurisdiction. Typically, mandatory reporting applies to people who have reason to suspect the abuse or neglect of a child, but it can also apply to people who suspect abuse or neglect of a dependent adult or the elderly, or to any members of society. For more information on mandatory reporting in Washington State go to http://app.leg.wa.gov/wac/default.aspx?cite=246-16

#### **Procedures**

The Housing Assessor will notify their direct supervisor when there is suspected neglect or abuse that may require the agency to report. The agency will then follow their internal mandatory reporting policy to ensure the proper agencies are notified.

CE Assessor Training	Date Approved: 2/23/2018
Related Documents: CE Housing Assessor Manual	Appendix VIII, Train the Trainer (T-3) Manual

#### Rationale

To ensure uniform application of the Housing Triage Tool throughout the CoC Coordinated Entry System through established and standardized training practices.

## **Policy**

CE Assessors are to be trained in the standardized application of the Coordinated Entry Housing Triage Tool. Agencies that perform triage and employ assessors are responsible for ensuring that triage staff are proficient in all aspects of triage application including privacy, when to de-identify participants, flagging, transparency regarding housing resources, reporting household information accurately, and data accuracy. See Bitfocus training manual for additional information.

Framework for Community Based CE Assessors	Date Approved: 3/9/2017	
Related Documents: CE Assessor Manual, CE Operations Manual		

## **Rationale**

To ensure proper Assessor coverage throughout the service area and to identify and fill any potential gaps in connections to triage while not duplicating or overleveraging existing coverage.

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# Policy

Assessors are a critical front door to triaging homeless individuals, families, and youth / young adults for potential referral to a CE resource. The number and proficiency of assessors impact the CE system including data quality, household and community expectations, and connections to resources that are available through CE. Assessors are required to be trauma-informed, knowledgeable about CE, fill a specific need to reach under-served or hard to reach populations, and to be transparent about the limitations of housing resources through the Coordinated Entry System.

- 1. Community Based CE Assessors are existing staff associated with a program or agency within the CoC that serves or provides outreach to at risk homeless Individuals, families, and youth / young adults and have been trained to perform housing triage under the training guidelines established by the County.
- 2. Community Based CE Assessors are selected by their home program or agency to perform triage / assessments to the specific population they serve and / or the homeless population at large.
- Community Based CE Assessors must undergo and successfully complete a training program designed and approved by KCRHA and complete a minimum of two County hosted Assessor Refresher trainings within a 12-month period (See Policy CE Assessor Training).
- 4. Community Based CE Assessors must fill a specific need that is not otherwise captured within the CoC or by a Regional Access Point, such as culturally tailored programs, rural areas or after-hours programs where other assessors are not available, or other gaps where there is a lack of assessment capability.
- 5. Community Based CE Assessors must be forthright about the limitations of CE and provide alternatives when it is clear that a housing resource through CE is unlikely.
- 6. Community Based CE Assessors must thoroughly and accurately input all triage data into HMIS as reported by the household. If a flag of the assessment is required, or if the household is de- identified, the assessor is required to follow the CE polices for flagging an assessment and/or for de-identifying households, or risk losing assessor privileges (see CE Assessor Manual).
- 7. Community Based CE Assessors must perform a minimum of at least one assessment per month or risk losing assessor privileges.
- Community Based Assessors must follow the policies and procedures of assessing as outlined in the CE Operations Manual and the CE Assessor Manual or risk losing Assessor privileges.
- Agencies can request new assessor access from CE as they experience staff turnover.
   Any additions to the assessor inventory must be approved by CE and only under specific circumstances such as coverage of a new program or population or closing gaps in assessment accessibility.

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- 10. CE holds sole authority to approve access to the assessments tab in HMIS. Access is granted based upon the process established by CE and outlined in the CE Assessor Manual and the CE Operations Manual.
- 11. CE maintains the Master List of Assessors for the CoC and holds singular authority to manage the number of assessors in the community, approve new assessors, and remove assessor access.

Accessing Emergency Services	Date Approved: 2/23/2018
Related Documents: Not applicable	

#### Rationale

To ensure access to emergency services when households experiencing a housing crisis are triaged throughout the King County CES including from outreach teams, mobile assessors, community-based assessors, and Regional Access Points.

## **Policy**

Households must have equal and low barrier access to emergency services at any time of day that will meet their current needs. Staff providing triage throughout the CoC are required to provide assistance and/or information to households on how to access the emergency services that will assist the household in staying safe and providing for basic needs.

#### **Procedures**

Accessing Emergency Services:

- 1. Operating hours for CE are M-F 8:00 AM- 5:00 PM with some Regional Access Point hours extending later into the evening. There are also designated walk-in times and mobile locations. A list of Regional Access Points, ancillary locations, and walk-in hours can be found on the KCRHA website.
- 2. Outreach teams and community-based assessors are located throughout the CoC and provide triage at numerous locations including culturally tailored programs, shelters, and places where homeless households gather.
  - a. Work with the household to help identify and prioritize the emergency services that are currently needed for the household to stay safe and that will meet their current basic needs.
  - b. During operating hours, assist the household with making connections to the identified services by directly contacting the household with the provider, or provide written information on how to connect to those services.
  - c. Provide the household with your contact information so you can be reached if other services are identified and help connect to other services is needed.
  - d. Provide information on how to access emergency services after normal operating hours (see Accessing Emergency Services After Hours policy).

CE Policies and Procedures Page 37 Last updated: 8/7/2024 e. If the household believes that they are experiencing a life-threatening emergency direct them to call 911.

Accessing Emergency Services After Operating	Date Approved: 2/23/2018	
Hours		
Related Documents: Not applicable		

#### Rationale

To outline the processes which ensure people have access to emergency services independent of the operating hours of CE Regional Access Points.

## **Policy**

Households that need access to emergency services outside the operating hours of the CE Regional Access Points must have equal and low barrier access to meet their emergent needs. Staff providing triage throughout the CoC are required to provide information to households on how to access after hour services as listed below:

#### **Procedures**

Accessing Emergency Services Outside of the CE Regional Access Point Operating Hours:

- 1. Operating hours for CE are M-F 8:00 AM- 5:00 PM with some Regional Access Point hours extending later into the evening. There are also designated walk-in times and mobile locations. A list of Regional Access Points, ancillary locations, and walk-in hours can be found on the KCRHA website.
- 2. When connections to services are needed outside of the regular operating hours of the CE system including Regional Access Points.
  - a. Call 211 M-F up to 6:00 PM
  - b. If it is past 6:00 PM, call the 24-hour crisis line at 866.4.CRISIS (866.427.4747).
  - c. For 24/7 help with mental health, substance use and problem gambling call 866.789.1511.
  - d. If you are a teenager seeking teen specific help, call 866.833.4564 evenings (6-10 PM) if after 10 PM, call the 24-hour crisis line at 866.4.CRISIS (866.427.4747).
  - e. If you are experiencing domestic violence and are in immediate danger, call 911. If you need connections to resources, call 800.799.7233.
  - f. When CE Regional Access Points and 211 reopen for operations at 8:00 AM on the next business day, households can contact either 211, or the Regional Access Point directly to receive help connecting to emergency services. Twenty-four-hour numbers listed above are also still available.
  - g. If there is a life-threatening emergency households should always be directed to call 911.

Outreach and Community Assessors	Date Approved: 2/22/2018	
Related Documents: Not applicable		

#### Rationale

To ensure that street outreach teams and community-based assessors are applying the same standardized assessment process as assessors that provide triage at a Regional Access Point.

## **Policy**

Street outreach staff and community-based assessors will follow the standardized CE guidelines for providing triage in a way that is consistent throughout the CoC and in compliance with CE Housing Assessor guidelines as outlined in the Housing Assessor Manual.

## **Procedures**

- 1. Street outreach staff and assessors not associated with a Regional Access Point will:
  - Administer the Housing Triage Tool in the standardized manner as outlined in the CE Housing Assessor Manual and in compliance with all training requirements established by CE.
  - Discuss options outside of the homeless housing system such as diversion and provide information on how to connect to such services including services offered at CE Regional Access Points.
  - c. Assess for other service needs and make connections to services such as food, shelter, and other identified emergent needs.

CE Eligibility	Date Approved: 3/22/2022
Related Documents: Not applicable	

#### Rationale

To ensure consistent eligibility criteria for households experiencing homelessness throughout the CoC for CE purposes.

#### **Policy**

Households are eligible for Coordinated Entry if they are primarily:

- Living and sleeping outside
- Sleeping in a place not meant for human habitation
- Staying in a shelter
- Fleeing/attempting to flee domestic violence
  - Households fleeing/attempting to flee are eligible for Coordinated Entry and can also access DV-specific resources
- Exiting an institution where they resided for up to 90 days and were in shelter or a place not meant for human habitation immediately prior to entering that institution

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- A young adult (18-24) who is imminently at risk of homelessness within 14 days, including those who are pregnant or parenting
  - Youth who are experiencing homelessness (including those who are pregnant or parenting) who are within 60 days of their 18th birthday are able to complete a Housing Triage Tool, but will not be able to be referred to housing resources until they turn 18, with the exception of emancipated minors.

Resources accessed through Coordinated Entry may have additional eligibility requirements.

## **Exceptions:**

• The eligibility criteria for households residing in transitional housing does not apply to Veteran households living in Grant and Per Diem (GPD) programs, or Veteran households residing in other transitional housing if the Veteran household is eligible for VA funded housing programs or opportunities (HUD-VASH, SSVF, etc.). Veteran households that are in GPD funded programs/beds remain eligible for a CE assessment and potential referral to a housing resource. Veterans in other types of transitional housing remain eligible for permanent housing under any VA funded program.

CE Privacy Statement	Date Approved: 12/05/2018	
Related Documents: Coordinated Entry Privacy Statement		

#### Rationale

To ensure households are informed of their right to privacy regarding Personally Identifying Information (PII) and that in order to make a referral to a homeless housing resource, PII must be shared with a potential housing provider.

## **Policy**

Staff conducting CE assessments are required to share the Coordinated Entry Privacy Statement with each household that is assessed for a homeless housing resource.

## **Procedures**

- 1. Before conducting the assessment, the staff member will read aloud the Coordinated Entry Privacy Statement that is located at the top of the assessment tool for each unique population.
- 2. Agencies that perform assessments will have the Coordinated Entry Privacy Statement posted where assessments are conducted and it will be clearly visible.
- 3. If a household requests a copy of the Coordinated Entry Privacy Statement, a paper copy will be provided by the assessor.
- 4. If the assessment is conducted by a mobile assessor, the assessor will provide a paper copy at the time the assessment is conducted.

CE Policies and Procedures Page 40 Last updated: 8/7/2024

## Civil rights and fair housing laws and requirements

Recipients and sub recipients of CoC Program and ESG Program funded projects must comply with applicable civil rights and fair housing laws and requirements, including the nondiscrimination and equal opportunity provisions of Federal civil rights laws as specified at 24 C.F.R. 5.105(a), including, but not limited to the following:

- Fair Housing Act prohibits discriminatory housing practices based on race, color, religion, sex, national origin, disability, or familial status;
- Section 504 of the Rehabilitation Act prohibits discrimination on the basis of disability under any program or activity receiving Federal financial assistance;
- Title VI of the Civil Rights Act prohibits discrimination on the basis of race, color or national origin under any program or activity receiving Federal financial assistance; and
- Title II of the Americans with Disabilities Act prohibits public entities, which includes state
  and local governments, and special purpose districts, from discriminating against
  individuals with disabilities in all their services, programs, and activities, which include
  housing, and housing-related services such as housing search and referral assistance.
  Title III of the Americans with Disabilities Act prohibits private entities that own, lease, and
  operate places of public accommodation, which include shelters, social service
  establishments, and other public accommodations providing housing, from discriminating
  on the basis of disability.

In addition, HUD's Equal Access Rule at 24 CFR 5.105(a)(2) prohibits discriminatory eligibility determinations in HUD-assisted or HUD-insured housing programs based on actual or perceived sexual orientation, gender identity, or marital status, including any projects funded by the CoC Program, ESG Program, and HOPWA Program.

The CoC Program interim rule also contains a fair housing provision at 24 CFR 578.93. For ESG, see 24 CFR 576.407(a) and (b), and for HOPWA, see 24 CFR 574.603.

In certain circumstances some projects may use disability status or other protected class information to limit enrollment, but only if Federal or State statute explicitly allows the limitation (e.g. HOPWA-funded projects may only serve participants who are HIV+/AIDS).

## **Coordinated Entry Privacy Statement**

An individual household has a right to adequate notice of a CE Partner Agency's use and release of Personally Identifying Information (PII) and of the individual's rights in regards to data about them, as well as the Partner Agency's legal duties with respect to PII.

Whether a households consents to having their information in HMIS or not, their PII will be shared in order to make a referral for housing and services.

The CE Privacy Statement is read by the CE Assessors before a CE Housing Triage Tool is completed and should be prominently displayed or distributed in the program offices where the CE Housing Triage Tool is completed.

The CE Coordinating Entity will promptly revise and redistribute the CE Privacy Statement whenever there is a material substantive change to the permitted uses or releases of information, the individual's rights, the Partner Agency's legal duties, or other privacy practices.

A household has the right to obtain a paper copy of the Privacy Statement from the Partner Agency upon request. Partner Agencies should maintain documentation of compliance with the Privacy Statement requirements by retaining copies of the Privacy Statements issued by them.

At any time, a household may withdraw or revoke consent for household identified information collection in HMIS by signing the household Revocation of Consent form. Agency will follow KCRHA's policies for creating de-identified households and all non-identifying information for the household shall be entered into the HMIS. If a household revokes their consent, Agency is responsible for immediately providing the written revocation of consent to Bitfocus at the following address:

Bitfocus, Inc. ATTN: King County HMIS 5940 S Rainbow Blvd Ste 400 #60866 Las Vegas, Nevada 89118-2507

Consent may be revoked verbally for records pertaining to drug/alcohol treatment and for records where household is actively fleeing domestic violence. If consent is revoked verbally to the Agency, the Agency will inform Bitfocus of such revocation immediately.

Partner Agencies are prohibited for removing identified information from HMIS without household consent.

Partner Agencies understand that they are prohibited from penalizing or threatening to penalize households for either revoking their previously provided written consent or requesting that their information be held in the strictest confidence. The following statement must be prominently displayed:

## **Content of Privacy Statement**

Completing the CE Housing Triage Tool allows Coordinated Entry (CE) to make referrals on your behalf to Partner Agencies for housing and services. The only information shared with Partner Agencies will be for the purpose of coordinating a housing or service referral. Partner Agencies receiving a housing or service referral from CE will be provided your name and contact information. A complete list of Partner Agencies can be found in the CE Operations Manual found on the CE website.