



DEPARTMENT OF
HOMELESSNESS AND
SUPPORTIVE HOUSING

ONE System Inventory

Phase 3 Launch



Checking In

Presenting today:

HSH	Laura Jessup (they/them), ONE System Organizational Change Manager
Bitfocus	Sara Hoffman (she/her), Senior Project Manager Melissa Wheeler (she/her), Project Manager

🔑 In the chat:

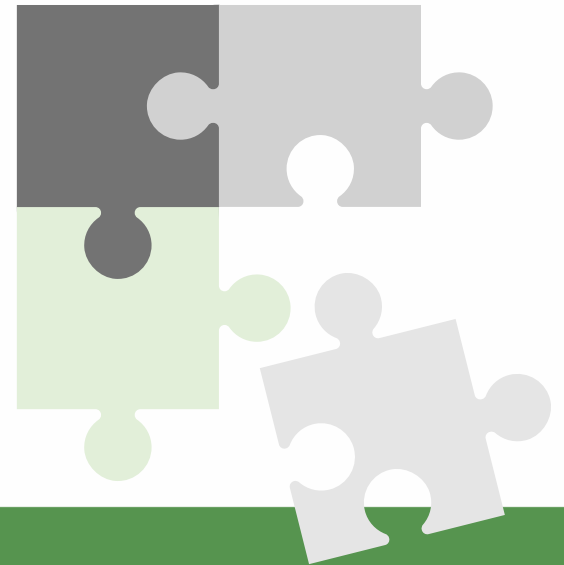
- Name
- Pronouns
- Agency
- Role
- Add an emoji or gif for how you're feeling today

Goals for today

- By the end of this session, we'll have a shared understanding of:
 - Why we are launching Inventory
 - What Inventory will and won't do
 - How the new functionality will appear in your day-to-day work
 - Changes to your current workflow
 - (spoiler alert: they're small... but will have a big impact!)
 - What to expect around the timeline and transition related to the OVT
 - How to get help if you have questions

What's happened so far?

- Phase 1: Pilot at the Jefferson (August 2022)
- Phase 2: Buildings with HAT units (November 2022)
- You helped us to collect information about all units in Phase 3, and to correctly associate each current client with one of those units
- Phase 3 will launch the biggest step of Inventory so far
 - All site-based PSH in San Francisco



What Inventory Is and Isn't

- Inventory is not an entirely new platform, a property management system, or an overhaul of the ONE System

Inventory *is*:

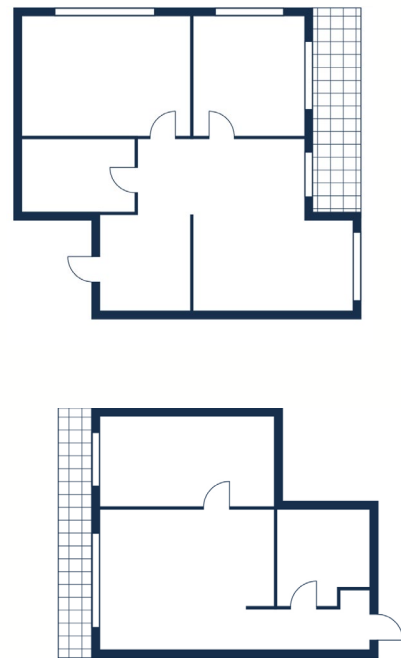
- A new set of tools built into the ONE System
- A way to more precisely track and view the current status of each unit in your program, building, and agency
- Information that will help better match clients to the units that best fit their needs

What Inventory Will Do

- Help streamline workflows and better serve clients
- Remove the need to use the Offline Vacancy Tracker (OVT)
- Provide better information to HSH and the community about which units are unoccupied
- Support reconciliation and communication by being a reliable source of truth
- Provide more transparency into the overall housing portfolio

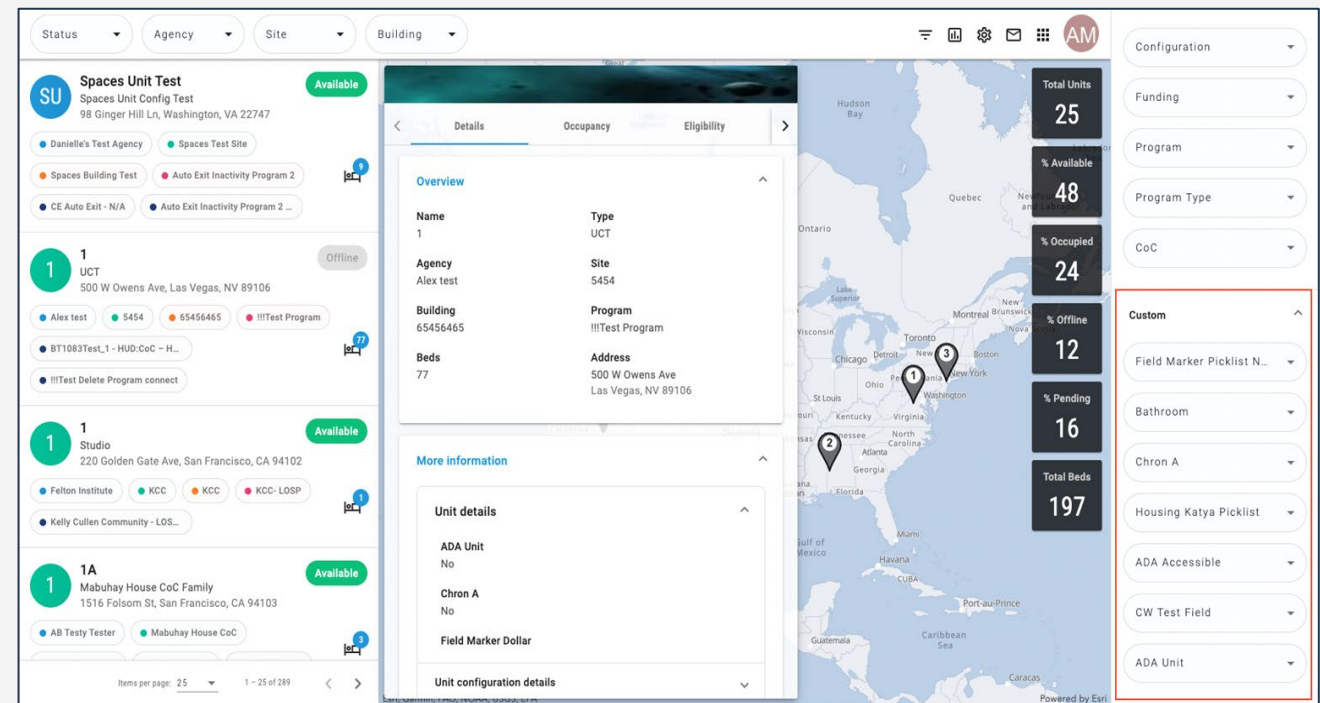
Clarity Inventory

Sites >>> Buildings >>> Units >>> Beds >>> Units Attributes



Inventory Module Dashboard

- Visual view of unit details and locations
- Filters can be used to control what information is viewed



Inventory Display Cards

- Show detailed unit-level information
- Quick occupancy information
- Update unit status (for those w/ access)

The screenshot displays a web application interface for managing housing inventory. At the top, there are filters for Status, Agency, Site, and Building. The main list shows three units:

- Unit 10:** Adult PSH - SRO-SharedBath, 2791 16th St, San Francisco, CA 94103. Status: Pending Occupancy. Associated with [TRAINING] Tenderloin Housing Clinic and All Star Hotel.
- Unit 100:** Adult PSH - SRO-Shared Bath-LOSP+MHSA, 990 Polk St, San Francisco, CA 94109. Status: Available. Associated with [Training] Lutheran Social Services of Norcal and 990 Polk.
- Unit 101:** Adult PSH - SRO-SharedBath, 459 Turk St, San Francisco, CA 94102. Status: Available. Associated with [TRAINING] Tenderloin Housing Clinic and Vincent Hotel.

A detailed view of Unit 100 is shown on the right, with a red border around the details panel. The details panel includes:

- Overview:**
 - Name: 100
 - Type: Adult PSH - SRO-Shared Bath-LOSP+MHSA
 - Agency: [Training] Lutheran Social Services of Norcal
 - Site: 990 Polk
 - Building: 990 Polk
 - Program: 990 Polk - LOSP + MHSA
 - Beds: 1
 - Address: 990 Polk St, San Francisco, CA 94109
- More information:**
 - Unit details: ADA (No), Accessible for Wheelchair (No), Bariatric Beds (No), Bedside Outlet (No), Higher Bed (No).

On the right side of the interface, there is a map showing the location of the units and a summary of the inventory:

- Total Units: 25
- % Available: 92
- % Occupied: 0
- % Offline: 0
- % Pending: 8
- Total Beds: 25

Program Availability

- **Full availability:** programs receiving provider-level referrals (formerly “batch referrals”). Referrals are made at the program level; no individual openings are posted
- **Limited availability:** programs post individual openings when they have a unit that is referral ready

Pending

Community Queue

Completed

Denied

Sent

Snoozed

Availability

Unit Queue

Program Availability

Housing Queue

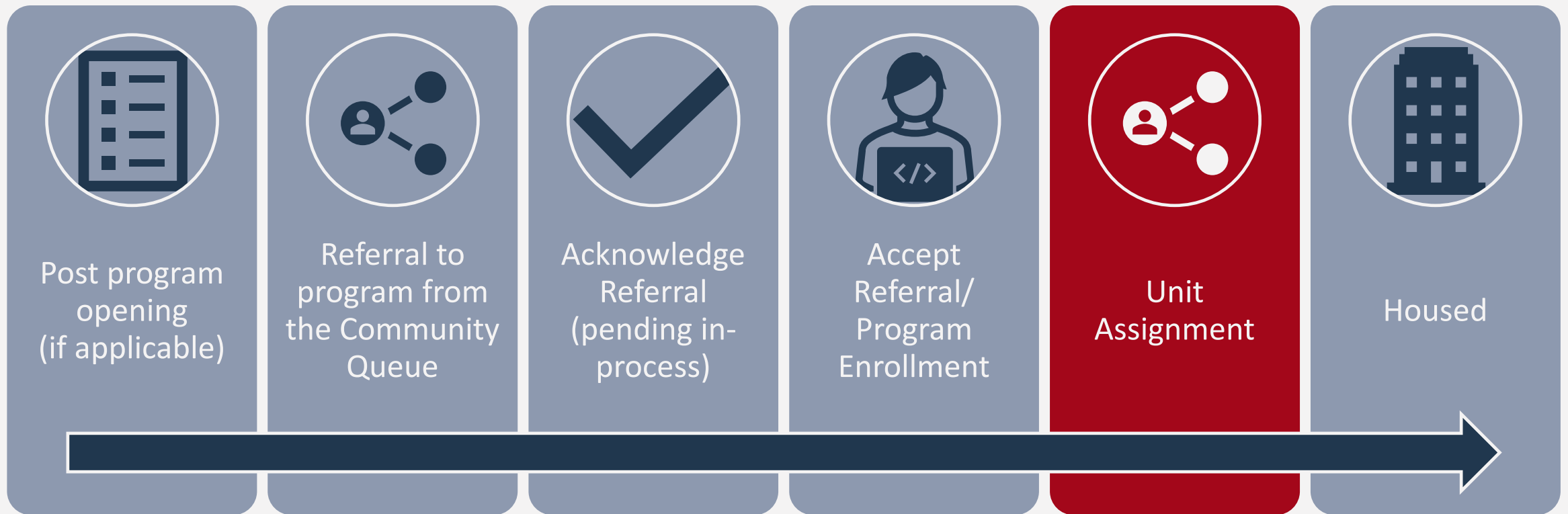
RRH Queue

Shelter Queue

Barton Hills-CoC	FULL AVAILABILITY	LIMITED AVAILABILITY	NO AVAILABILITY
Barton Hills-Private	FULL AVAILABILITY	LIMITED AVAILABILITY	NO AVAILABILITY
Big Sky Apartments	FULL AVAILABILITY	LIMITED AVAILABILITY	NO AVAILABILITY
Connection Hill Apartments	FULL AVAILABILITY	LIMITED AVAILABILITY	NO AVAILABILITY
King Street Apartments	FULL AVAILABILITY	LIMITED AVAILABILITY	NO AVAILABILITY
River Bend RRH	FULL AVAILABILITY	LIMITED AVAILABILITY	NO AVAILABILITY
River Flows PSH	FULL AVAILABILITY	LIMITED AVAILABILITY	NO AVAILABILITY

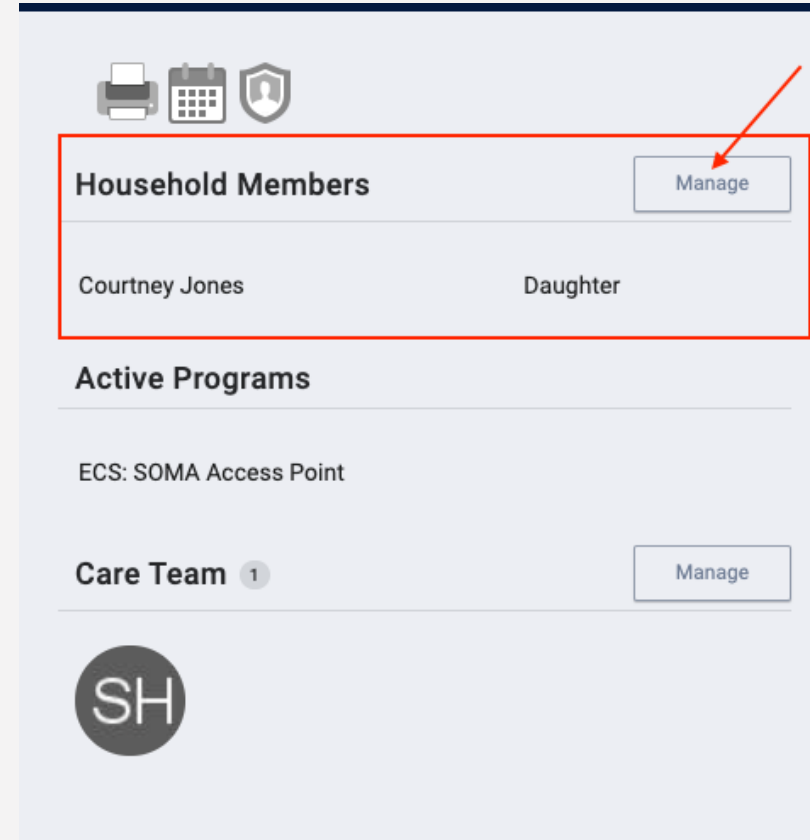


Referral Process



Household Composition

- Confirm the household composition is correct
- Add or remove people if needed



The screenshot displays a user interface for managing household information. At the top, there are three icons: a printer, a calendar, and a shield with a person icon. Below these icons, the 'Household Members' section is highlighted with a red border. It contains the name 'Courtney Jones' and the relationship 'Daughter'. A 'Manage' button is located to the right of this section, with a red arrow pointing to it. Below the 'Household Members' section is the 'Active Programs' section, which lists 'ECS: SOMA Access Point'. Further down is the 'Care Team' section, which shows a count of '1' and a 'Manage' button. At the bottom of the interface is a circular logo with the letters 'SH'.

Household Members

Courtney Jones Daughter

Manage

Active Programs

ECS: SOMA Access Point

Care Team 1

Manage

SH



Accepting Referrals

- Enrolling the client into the program, will also complete the referral
 - The "Program Placement a result of..." toggle must be enabled
 - The orange pending referral box lets you know you're enrolling into the correct program

Hope Hall Navigation Center

Active Clients

4
CLIENTS

50 % Families

50 % Individuals

Referrals (90 Days)

1
REFERRAL

100 % Referrals Pending

0 % Referrals Connecte

0 % Referrals Denied

Funding Source

HUD:CoC – Permanent Supportive Housing

Availability

Full Availability

Program Placement a result of Referral provided by United Living International

Include group members:

Joy Simmons

PRINT DIRECTIONS

1 pending referral(s). Oldest 0 days.


ENROLL




Enrollment

Enrollment	History	Provide Services	Assessments	Notes	Files	Units	Forms
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Enroll Program for client Randall Hall

Program Date 07/06/2022 


COMPLETE HOUSING MOVE-IN DATE WHEN CLIENT MOVES INTO A PERMANENT HOUSING UNIT

Housing Move-In Date 07/06/2022 

PRIOR LIVING SITUATION

Type of Residence Place not meant for habitation (e.g., a vehicle, an abandoned building, bu

Length of Stay in Prior Living Situation One month or more, but less than 90 days

Approximate Date Homelessness Started 02/09/2022 

Number of times on the streets, in ES, or Safe Haven in the past three years Three Times

Total number of months homeless on the streets, in ES, or Safe Haven in the past three years Four Months

LIFETIME LENGTH OF HOMELESSNESS IN SF

Have you ever been homeless in SF? Select

LIFETIME LENGTH OF HOMELESSNESS OUTSIDE OF SF

Have you ever been homeless outside of San Francisco? Select

Last Permanent Zipcode 78613

- For PSH, move-in date and program start date should reflect the move-in date
- Collect as much information as possible

Unit Assignment

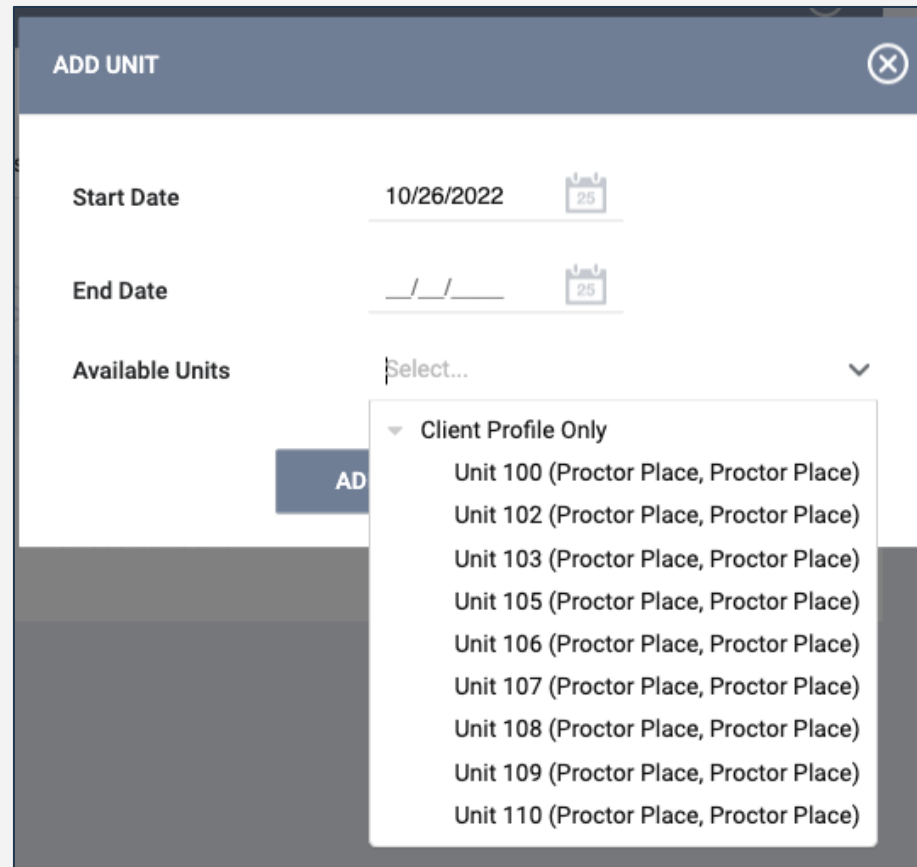
- Completed under the *Unit Tab*
- **Completed at the time of enrollment**
- Only the head of household is assigned to the unit

The screenshot displays the 'Randall Hall' program page. At the top, a dark blue header contains the title 'Randall Hall' and a navigation menu with links: PROFILE, HISTORY, SERVICES, PROGRAMS (highlighted), ASSESSMENTS, NOTES, FILES, CONTACT, LOCATION, and REFERRALS. Below this, a grey bar indicates the 'PROGRAM: JEFFERSON HOTEL - GF'. On the right side of this bar is a button labeled 'ADD UNIT' with a plus icon, which is highlighted with a red rectangle. Below the grey bar is a secondary navigation menu with links: Enrollment, History, Provide Services, Assessments, Notes, Files, Units (highlighted with a red rectangle), and Forms. On the far right of this menu is a link labeled 'X Exit'.



Unit Assignment

- Add Start Date
- **Leave End Date blank**
- Click *Available Units*
 - Click *Client Profile* and select the unit the client was referred to



The screenshot shows a web form titled "ADD UNIT" with a close button (X) in the top right corner. The form contains three fields: "Start Date" with the value "10/26/2022" and a calendar icon; "End Date" with a blank date field and a calendar icon; and "Available Units" with a dropdown menu. The dropdown menu is open, showing a list of units under the heading "Client Profile Only". The units listed are Unit 100, Unit 102, Unit 103, Unit 105, Unit 106, Unit 107, Unit 108, Unit 109, and Unit 110, each followed by the text "(Proctor Place, Proctor Place)".

Field	Value
Start Date	10/26/2022
End Date	
Available Units	Client Profile Only <ul style="list-style-type: none">Unit 100 (Proctor Place, Proctor Place)Unit 102 (Proctor Place, Proctor Place)Unit 103 (Proctor Place, Proctor Place)Unit 105 (Proctor Place, Proctor Place)Unit 106 (Proctor Place, Proctor Place)Unit 107 (Proctor Place, Proctor Place)Unit 108 (Proctor Place, Proctor Place)Unit 109 (Proctor Place, Proctor Place)Unit 110 (Proctor Place, Proctor Place)



Enrollment Sidebar

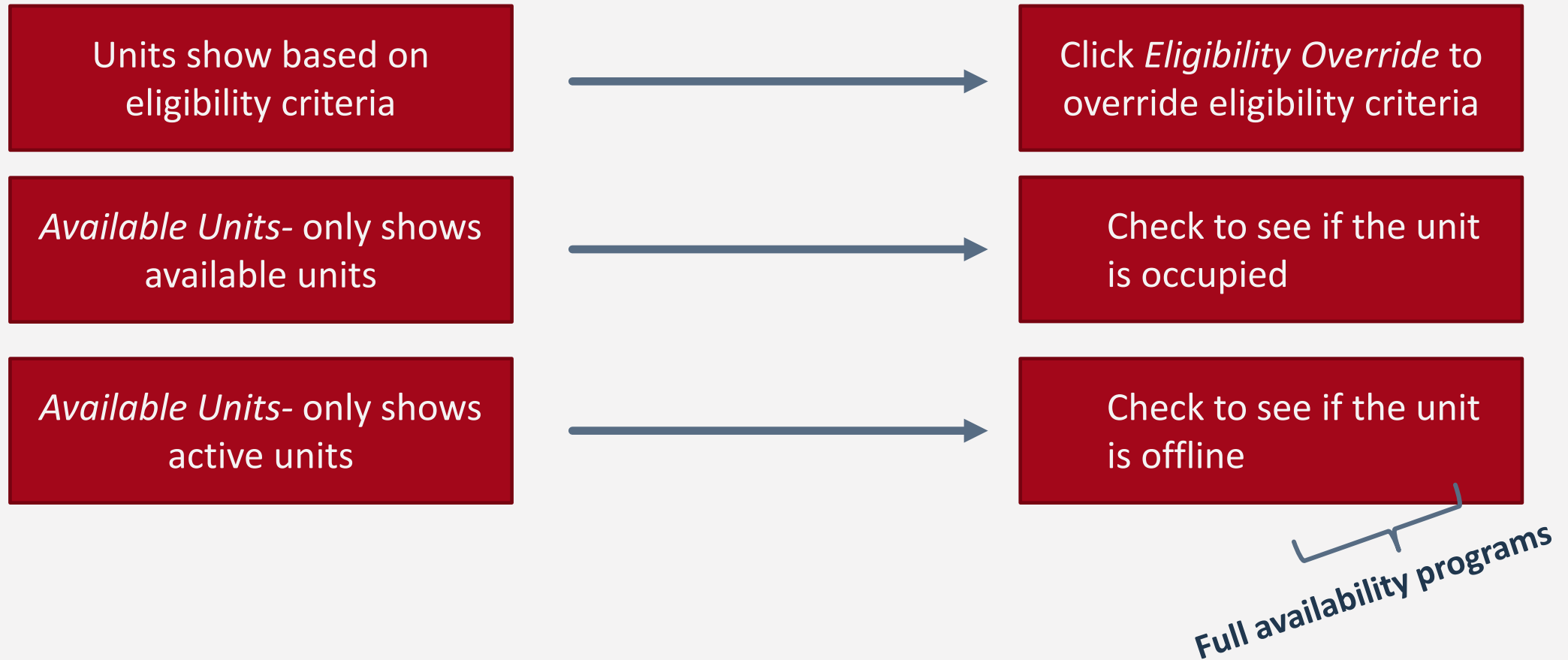
- Once the client is assigned to a unit, the unit number is visible in the enrollment sidebar

104 DAYS
ACTIVE PROGRAM

Program Type:	Individual
Program Start Date:	07/06/2022
Assigned Staff:	Melissa Wheeler
Head of Household:	Randall Hall <input type="checkbox"/>
Unit Name:	104



What if a Unit Isn't Listed?




Internal Transfers (Within a Program)


- Client can be moved to a different unit due to:
 - Reasonable accommodation, safety, and facility issues
- Unit transfers are completed under the *Unit Tab*
- End date for the current unit should be the last day the client slept in the unit


PROGRAM: JEFFERSON HOTEL - GF ADD UNIT +

Enrollment History Provide Services Assessments Notes Files **Units** Forms × Exit

Unit	Start Date	End Date
<div> 116 Jefferson Hotel, Jefferson Hotel</div> <div>Edit</div>	05/02/2022	

EDIT UNIT ×

Start Date 05/02/2022 

End Date 10/16/2022 

SAVE CHANGES CANCEL



Internal Transfers (Within a Program)

- Start date for the new unit should be the first day the client will sleep in the unit

PROGRAM: HAIGHT STREET APARTMENTS

ADD UNIT/BED +

Enrollment

History

Provide Services

Assessments

Notes

Files

Chart

Units/Beds

Forms

× Exit

Unit	Start Date	End Date
Unit 200 Opportunity Place, Opportunity Place	11/08/2022 1:15 PM	
Unit 100 Opportunity Place, Opportunity Place	11/07/2022 4:15 PM	11/07/2022 4:30 PM

ADD UNIT +

ADD UNIT ×

Start Date

10/31/2022 9:00 AM

End Date

Available Units

Unit 100 (Proctor Place, Proctor Place) ▾

Current Instance time: 10/31/2022 9:06 AM

ADD

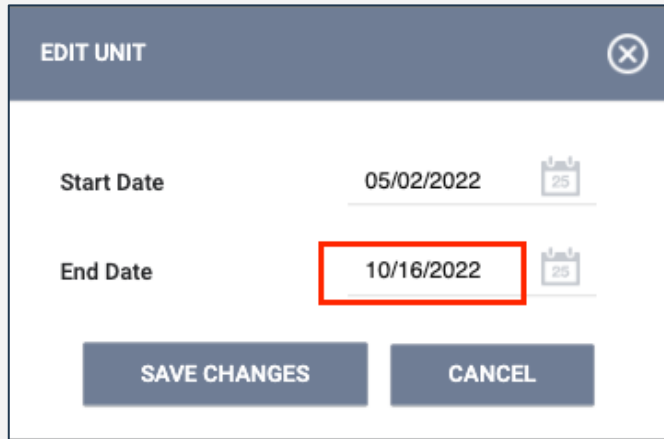
CANCEL



Internal Transfers (Within a Program)

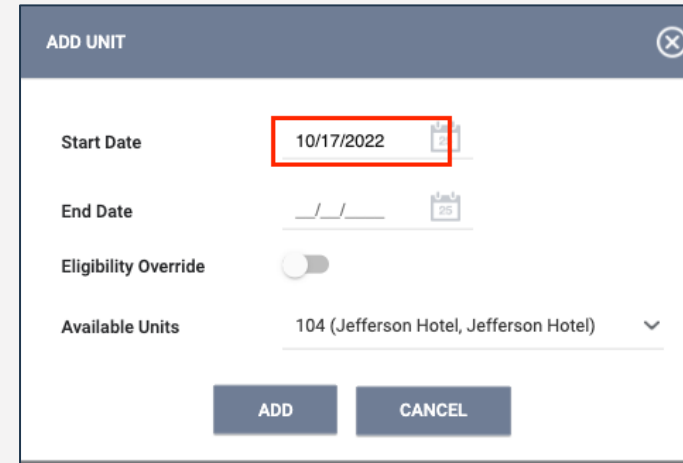
- The start and end dates should not overlap

End Date for Current Unit



The screenshot shows the 'EDIT UNIT' form. The 'Start Date' is 05/02/2022. The 'End Date' is 10/16/2022, which is highlighted with a red rectangular box. Below the date fields are two buttons: 'SAVE CHANGES' and 'CANCEL'.

Start Date for New Unit



The screenshot shows the 'ADD UNIT' form. The 'Start Date' is 10/17/2022, which is highlighted with a red rectangular box. The 'End Date' field is empty. Below the date fields is a toggle for 'Eligibility Override' (currently off) and a dropdown for 'Available Units' showing '104 (Jefferson Hotel, Jefferson Hotel)'. At the bottom are two buttons: 'ADD' and 'CANCEL'.



Exiting Client from Unit

- Exits should occur when a client is no longer receiving services
- Exiting a client from a program will automatically exit the client from their unit
 - Complete an exit for all household members

The screenshot displays the Bitfocus client management interface for Brad Jones. The top navigation bar includes links for PROFILE, HISTORY, SERVICES, PROGRAMS, ASSESSMENTS, NOTES, FILES, CONTACT, LOCATION, and REFERRALS. The main content area is titled 'PROGRAM: JEFFERSON HOTEL - GF' and features a sub-navigation bar with links for Enrollment, History, Assessments, Notes, Files, Units, and Forms. A red box highlights the '× Exit' button in the top right corner of the main content area. Below the sub-navigation bar, the 'Program Service History' section is visible. To the right, a table displays the 'Units' section, with columns for Start Date and End Date. The first row shows a unit for 'Jefferson Hotel, Jefferson Hotel' with a start date of 08/03/2022 and an end date of 08/03/2022, where the end date is highlighted with a red box. The second row shows a unit for '105 Jefferson Hotel, Jefferson Hotel' with a start date of 07/11/2022 and an end date of 07/12/2022.

	Start Date	End Date
Jefferson Hotel, Jefferson Hotel	08/03/2022	08/03/2022
105 Jefferson Hotel, Jefferson Hotel	07/11/2022	07/12/2022

Unit Status/Availability

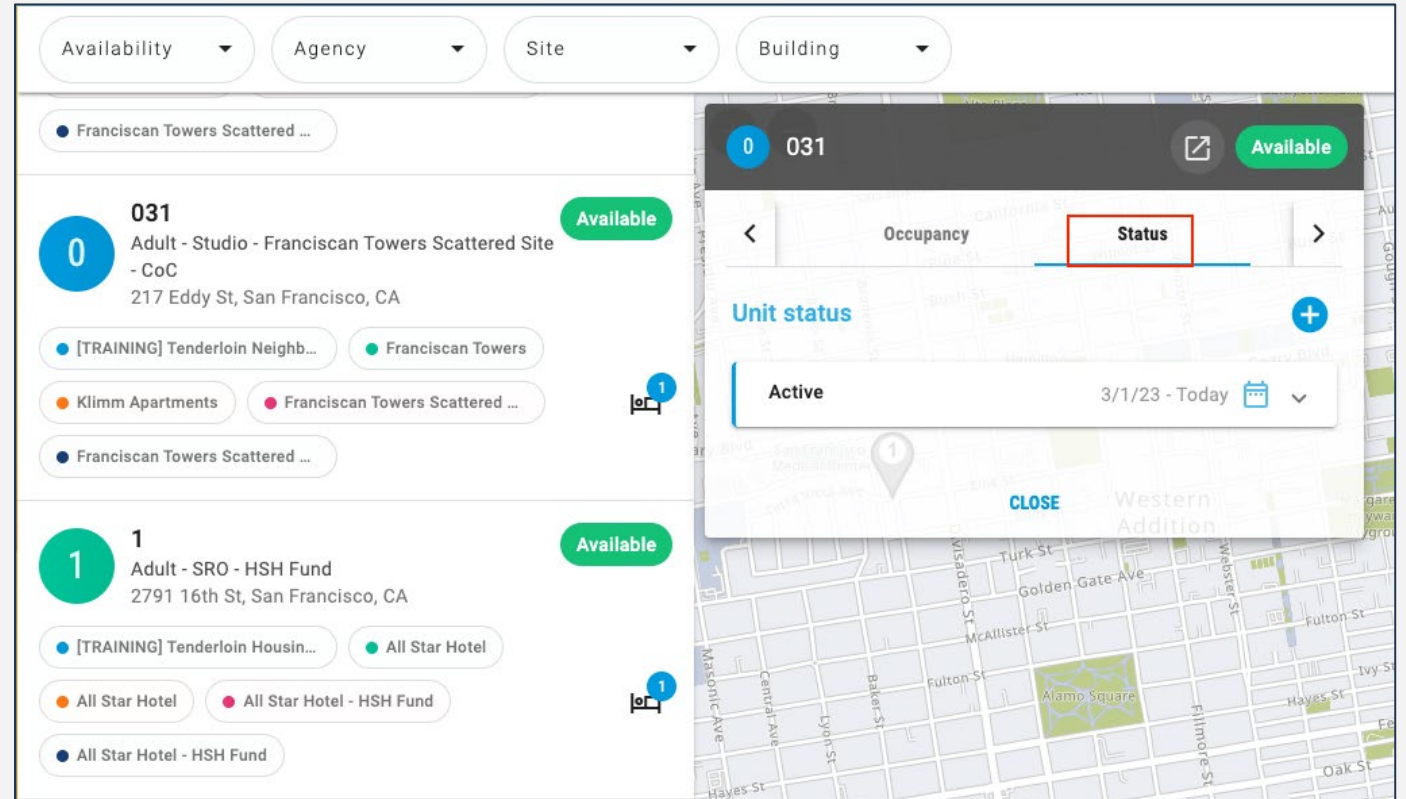
- *Unit Status* can be changed from the dashboard
- Provides the ability to reflect a unit's status in real time

Status	Availability	Description
Active	Available	Unit is available to receive referral (move-in ready)
	Occupied	Client/household is living in the unit.
Offline		Unit is temporarily unavailable (e.g., due to needed maintenance).
Inactive		Unit not available for referral for foreseeable future (e.g., used as an office). Please call or email the help desk if a unit needs to be set to inactive or was accidentally made inactive.



Making Units Offline

- Open the *Display Card* for the unit
- Add *Offline Status* under the *Status Tab*
- Leave End Date blank
- Unit Status cannot overlap



Offline Reasons

- Offline reasons are different than what was in OVT
- Reasons are labeled with the program specifiers:
 - **HSG** (housing)
 - **SHLTR** (shelter)
 - **HSH** (HSH internal staff use only)
- The toolkit includes a complete set of definitions

Reason Name	Definitions
HSG/SHLTR – Janitorial/Maintenance	The unit is unavailable for client placement due to janitorial or maintenance needs.
HSG/SHLTR – Internal Transfer (within program)	The unit is held for an in-program transfer, such as a reasonable accommodation move or other transfer from another unit in the same program.
HSG/SHLTR – Property Hold	The unit is unavailable due to a property hold. This status can also be used for property management needs that are not covered by any other offline reason. Please include notes explaining the circumstance.
HSG – Coroner Hold	The unit is held pending a coroner or medical examiner review.
HSG – Occupied by Legacy Tenant	The unit is currently occupied by a legacy tenant who is not enrolled in the program in ONE.
HSG – Occupied but No Client ROI	The unit is currently occupied by a client refusing to sign an ROI, meaning they cannot be enrolled in the program in the ONE System.
HSG – Occupied Temporarily by Client from Other Program/Building	The unit is temporarily occupied by a client who is enrolled in another program or building, and therefore cannot be assigned to the client.
SHLTR – Hospital Hold	The unit or bed is held for a client who is temporarily at a health care facility.
SHLTR – Jail Hold	The unit or bed is held for a client who is temporarily incarcerated.
HSH – Reserved for External Transfer	This status is set only by HSH staff for units in programs that are set to Full Availability in ONE. The unit is held by the HSH Transfer Request Office for a transfer from another HSH program. Though this status will always be set by HSH staff, Property Managers or Service Providers will need to end this status to assign the designated client to the unit.
HSH – Reserved for Provider Level Referral	This status is set only by HSH staff for units in programs that are set to Full Availability in ONE. The unit is held by the HSH housing placement team for a provider-level referral. Though this status will always be set by HSH staff, Property Managers or Service Providers will need to end this status to assign the designated client to the unit.



Offline Reasons - "Occupied by..."

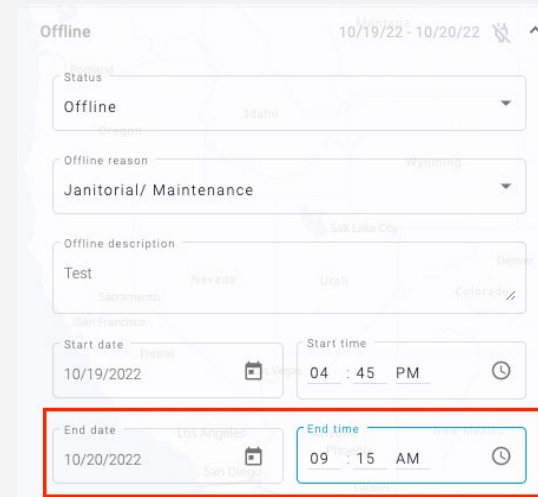
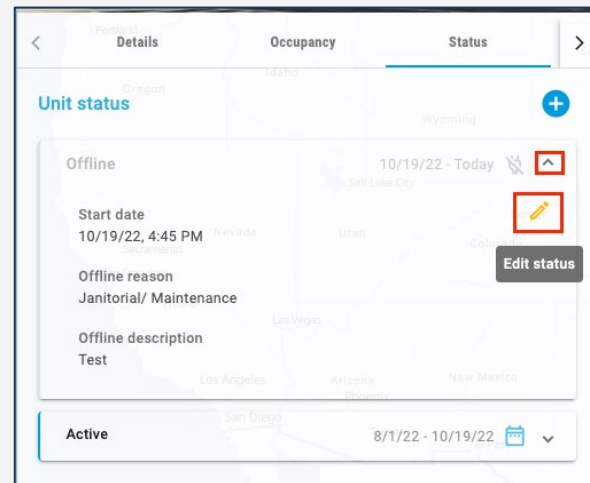
HSG – Occupied by Legacy Tenant	The unit is currently occupied by a legacy tenant who is not enrolled in the program in ONE.
HSG – Occupied but No Client ROI	The unit is currently occupied by a client refusing to sign an ROI, meaning they cannot be enrolled in the program in the ONE System.
HSG – Occupied Temporarily by Client from Other Program/Building	The unit is temporarily occupied by a client who is enrolled in another program or building, and therefore cannot be assigned to the client.

- 3 new offline reasons that indicate a unit is unavailable for move in **because they are occupied:**
 - Occupied by Legacy Tenant
 - Occupied but No Client ROI
 - Occupied Temporarily by Client from Other Program/Building
- Set units that fall in these categories to offline to keep available units up-to-date



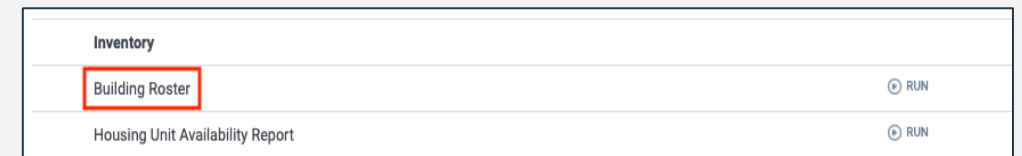
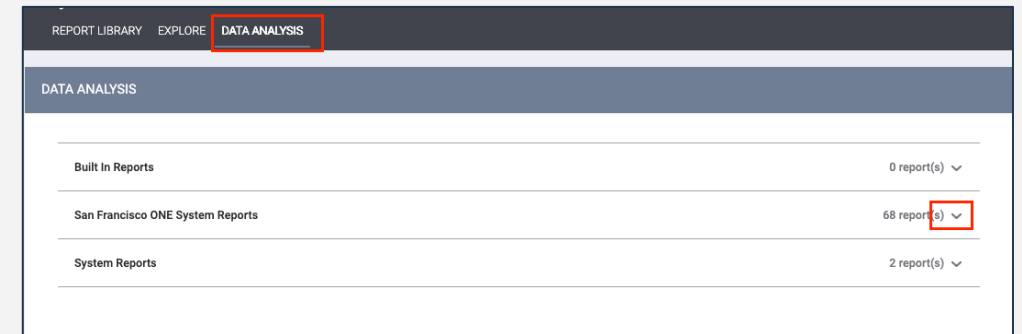
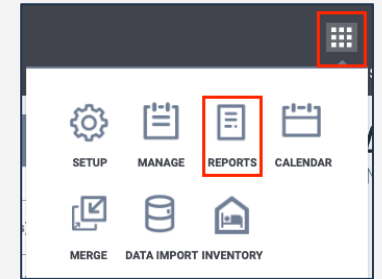
Editing/Ending a Unit Offline Status

- The pencil icon can be used to edit or end the offline status
- To make a unit active and available, enter an end date to the current status

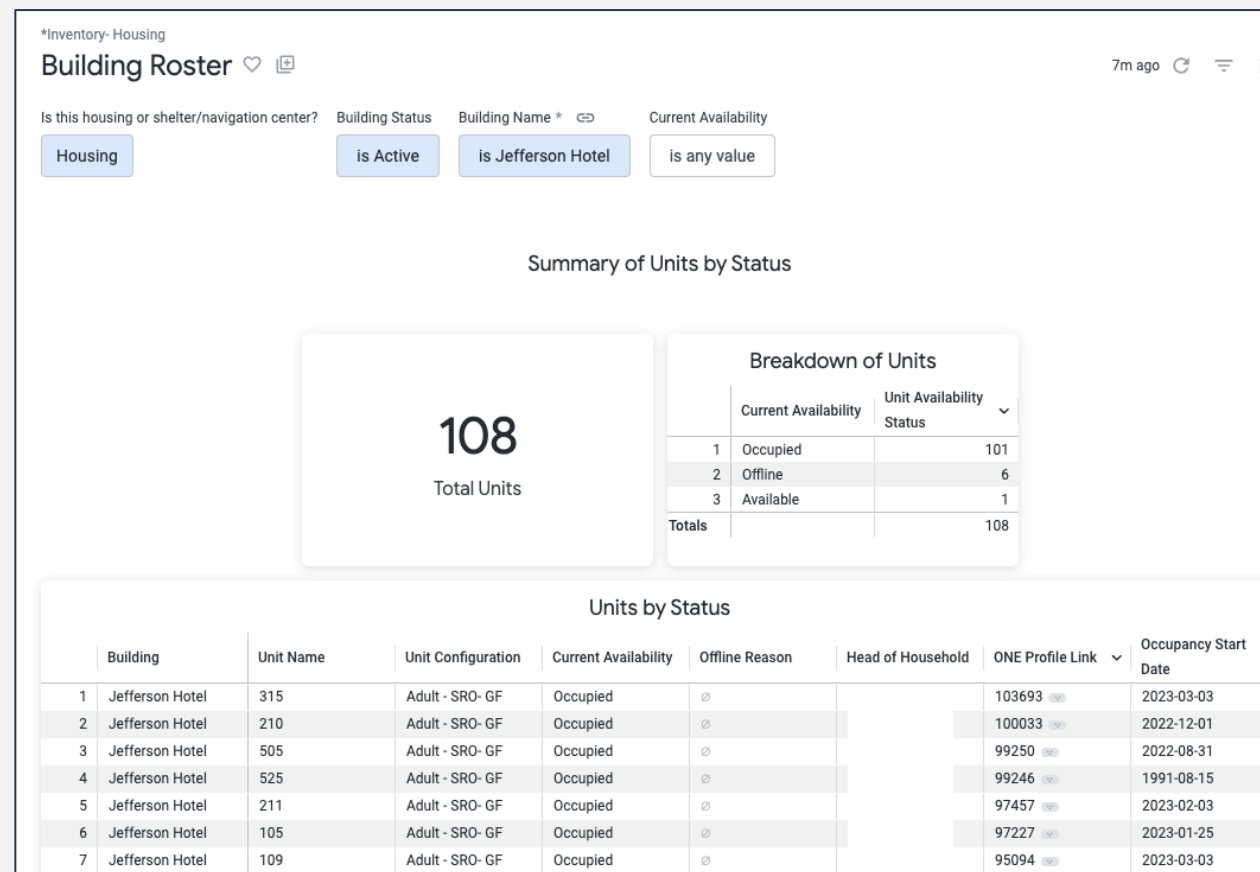


Building Roster Report

- Accessed under the Data Analysis Tab
 - Under San Francisco ONE System Reports > Inventory
- Provides unit availability and status information
- Must be filtered by building



Building Roster Report



Housing Inventory Snapshot Report

- Accessed under the Data Analysis Tab
 - Under San Francisco ONE System Reports > *Inventory - Housing
- Provides Portfolio level view of all site-based housing units in ONE, including Unit Status
- Includes difference between posted program openings and available units for easy reconciliation
- Full Availability Programs will show as “N/A” in the Program Openings column



Housing Inventory Snapshot Report

Housing Inventory Snapshot

43m ago

Agency Name

Program Name

is any value

is any value

Agency Name	Program Name	Building Name	Total Unit Count	Inactive Units	Offline Units	Occupied Units	Available Units	Program Openings (with and without referrals)	Difference of Available Units and Program Openings
Abode Services	Verona - GF	Verona Hotel	65	0	1	64	0	0	0
Bay View Hunters Point M...	Dr. Davis Senior Communi...	Dr. Davis Senior Community	23	0	1	0	22	1	21
Bayview Hunters Point Fo...	Arlington Residence - CoC	Arlington Residence	21	0	0	16	5	N/A	N/A
	Arlington Residence - HUD...	Arlington Residence	65	0	5	53	7	N/A	N/A
	Arlington Residence - LOSP	Arlington Residence	67	0	5	53	9	N/A	N/A
	Bayview Hill Gardens - CoC	Bayview Hill Gardens	17	0	0	9	8	0	8
	Bayview Hill Gardens - HU...	Bayview Hill Gardens	29	0	0	16	13	0	13
	Bayview Hill Gardens - LO...	Bayview Hill Gardens	26	0	1	16	9	0	9
	Monterey Boulevard Apart...	Monterey Boulevard Apart...	4	0	0	1	3	1	2
	10th and Mission - LOSP	10th and Mission	44	0	0	26	18	1	17
Catholic Charities CYO	Edith Witt Senior Communi...	Edith Witt Senior Community	16	0	0	15	1	1	0
	Edith Witt Senior Communi...	Edith Witt Senior Community	11	0	0	10	1	0	1
	Hazel Betsey- CoC	Hazel Betsey Community	9	0	0	4	5	0	5
	Treasure Island Phase 1 a...	Treasure Island Phase 1 a...	66	0	0	62	4	0	4
	1296 Shotwell- CoC	1296 Shotwell	14	0	0	10	4	1	3
Chinatown Community De...	1296 Shotwell- GF	1296 Shotwell	8	0	0	8	0	0	0

So... what about the OVT?

- The Offline Vacancy Tool is being retired!
 - Providers must record the offline status of units (begin or end offline status) within the ONE System once Phase 3 goes live
- Essential OVT dates:
 - Tuesday June 6th was the last day to update the OVT
 - As of today, it is no longer available for use
 - OVT will be available for view-only use through July
 - Any units to be set as offline or available should be done *in ONE* starting June 12th

What am I responsible for?



• Support Services

- Enrollments and unit assignment **at move-in**
- Annual assessments
- Exits
- Tracking eviction notices and unlawful detainers served
- Ensuring program rosters are up to date and include all clients in your program

• Property Management:

- Posting program openings (if program is limited availability)
- Making units offline and ending offline status when unit becomes available
- Ensuring clients are correctly associated with their current unit
- Regularly monitor your building rosters to ensure accurate occupancy and availability

Important Next Steps

- There will very likely be discrepancies in the data that is live in ONE on June 12th.
 - Verified as of March for participating programs, but will not reflect recent move-ins, move-outs, or unit transfers.
- Both Support Services and Property Management staff should run program and building rosters and ***update records by June 22nd***
- HSH will have follow-up sessions with individual providers and program managers beginning the week of June 26th
- ***Starting June 12, every new client that is enrolled should be immediately assigned to a unit***

What if I need support?



• Office Hours

- Tuesday 6/13: 11 am – noon
- Thursday 6/15: 2 pm – 3 pm
- Tuesday 6/20: 11:30 am – 12:30 pm

• Individual TA support sessions available in the afternoon on Thursday 6/22

• Follow up meetings scheduled beginning the last week of June

• Documentation (available on the [help site](#))

- Toolkits
- Training slides and videos

• For initial questions, reply to communications from the ONE System team and/or join office hours

• Contact onesf@bitfocus.com for ongoing questions and unit updates

What's Next: Unit-Specific Referrals

• What to expect

- Training on new functionality
- Unit assignment step will be automated for limited availability programs

• How to prepare

- Ensure program rosters are up to date
- Ensure building rosters are up to date

• Tentatively launching in late 2023

Reactions

- What is one word that describes how you feel about new Inventory functionality in ONE?
Please answer in the chat!

